

Integrating production scheduling and vehicle routing decisions at the operational decision level: A review and discussion

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Abstract

Production scheduling and vehicle routing are two well-studied problems in literature. Although these supply chain functions are interrelated, they are often solved sequentially. This uncoordinated approach can lead to suboptimal solutions. In the current competitive business environment, companies are searching for methods to save costs and improve their service level. Integrating production and distribution scheduling operations can be an approach to improve the overall performance. This paper focuses on integrated production-distribution operational level scheduling problems, which explicitly take into account vehicle routing decisions of the delivery process. Existing literature on integrated production scheduling and vehicle routing problems is reviewed and classified. Both the problem characteristics of mathematical models and the accompanying solution approaches are discussed to identify directions for further research.

Keywords: integration, production distribution problem, production scheduling, vehicle routing, review, classification

1. Introduction

2 Production and distribution are two supply chain functions which are interrelated as the latter can only
3 start after the last task of the production process is completed. Nevertheless, historically, these two schedul-
4 ing problems are mostly solved separately and sequentially. Unfortunately, optimizing a single problem
5 independently disregards the requirements and constraints of the other. Accordingly, this uncoordinated
6 approach will not always lead to an overall optimal solution (Chen & Vairaktarakis, 2005; Pundoor & Chen,
7 2005; Meinecke & Scholz-Reiter, 2014a). Integrating the two problems into a single one can resolve the
8 suboptimality problem.

9 Several authors, such as Thomas & Griffin (1996) and Scholz-Reiter et al. (2011), point out some rea-
10 sons why companies prefer an uncoordinated approach over an integrated one. First, in practice, different
11 departments in a company or even different companies, such as third-party logistic (3PL) service providers,
12 are responsible for these decisions. Second, the individual problems, e.g., a vehicle routing problem (VRP)
13 for distribution planning, are hard to solve by themselves. Third, inventory buffers between the production
14 and distribution functions are often used to separate them and reduce the necessity to integrate those supply
15 chain functions.

16 However, an increasing trend can be observed to reduce these intermediate buffer stocks to utilize re-
17 sources more efficiently (Chang & Lee, 2004; Reimann et al., 2014) and to survive in the globalized economy.
18 Therefore, companies increasingly implement a just-in-time (JIT) policy. In such a JIT setting, tardy de-
19 liveries can cause enormous problems at the customer’s site, but trying to prevent this kind of situations
20 with high transportation costs is pointless. Hence, integrating production and distribution into a single
21 problem is almost indispensable. Especially for perishable or time-sensitive goods, an integrated approach
22 can be valuable (Ullrich, 2013). Examples in which an integrated approach is applied for perishable goods
23 are newspapers (Hurter & Van Buer, 1996; Van Buer et al., 1999; Russell et al., 2008; Chiang et al., 2009),
24 food (Chen et al., 2009; Farahani et al., 2012), ready-mixed concrete (Garcia et al., 2004; Naso et al., 2007),
25 nuclear medicine (Lee et al., 2014), and industrial adhesive materials (Armstrong et al., 2008; Geismar et al.,
26 2008; Viegutz & Knust, 2014).

27 Integrating production and routing decisions into a single decision support model can be useful to avoid
28 inefficiencies in the determined schedules (Geismar et al., 2008), which can result in higher operational costs,
29 lower customer service level, or poor utilization of the resources (Gao et al., 2015). In order to achieve a high
30 performing overall system and to satisfy customers expectations, extensive coordination among the different
31 stages in the supply chain is necessary (Reimann et al., 2014). Moreover, larger savings can be achieved
32 by integrating rather than by improving individual functions themselves (Chen, 2004). As such, integrating
33 different supply chain functions can lead to significant cost savings and efficiency improvements (Sarmiento
34 & Nagi, 1999). At the operational decision level, integration can result in an average improvement between
35 5% and 20% compared to an uncoordinated approach as indicated by Chen & Vairaktarakis (2005), Park &
36 Hong (2009), Ullrich (2013) and Meinecke & Scholz-Reiter (2014a).

37 Most existing studies on integrated production-distribution problems consider the strategic or tactical
38 decision level (Chen, 2004, 2010). At the strategic level, decisions about facility location and plant capacity
39 are taken. The tactical level deals with production lot sizes, inventory levels, and delivery quantities. A
40 review of integrated problems at the strategic and tactical level can be found in Vidal & Goetschalckx
41 (1997) and Díaz-Madroñero et al. (2015), respectively. Even though approximately 20 years ago Thomas &
42 Griffin (1996) remarked the scarcity of literature concerning coordinated operational level problems, machine
43 scheduling and distribution decisions are still too often considered independently of each other (Chen, 2010;
44 Reimann et al., 2014; Wang et al., 2015).

45 In order to integrate operational level production and delivery problems, the classical VRP needs to be
46 integrated with production scheduling issues. In the classical VRP, goods need to be distributed to a set of
47 geographically scattered customers by a set of vehicles located at one or more depots by constructing routes
48 along a network in such a way that all requirements are fulfilled (Toth & Vigo, 2014). This review paper
49 focuses on studies in which distribution operations are conducted using vehicle routes. The combination of
50 production scheduling and vehicle routing problems is a rather unexplored research direction, whereas both

51 problems on their own are well-studied separately in the literature.

52 In scientific literature, a large part of the integrated studies considering operational level decisions focuses
53 on relatively simple delivery operations, e.g., direct shipments to customers. A review on this research
54 direction can be found in Chen (2004, 2010) and Wang et al. (2015). Some other studies make use of
55 prespecified routes, such as Gupta et al. (2012), or routes with a fixed customer sequence as in Armstrong
56 et al. (2008). Zhang et al. (2016) outsource the delivery operations to a 3PL service provider and as such fixed
57 departure times at which the service provider picks up the goods are considered. Arda et al. (2014) take an
58 intermediate position between a purely sequential approach and a fully coordinated approach. The authors
59 present a stochastic programming formulation for the multi-period vehicle loading problem with stochastic
60 release dates. The problem is used to investigate whether transportation decisions can be improved when
61 forecasts about future releases of items from production are taken into account.

62 The focus of this study is on integrated operation level problems, which explicitly include vehicle routing
63 decisions. In this review, *production scheduling-vehicle routing problem (PS-VRP)* will be used to refer to
64 the integrated problem, in which the data, requirements and constraints of the production scheduling and
65 vehicle routing problems are considered simultaneously to obtain an overall optimal solution. The integrated
66 approach provides: (1) the assignment of customer orders to resources; (2) the start time and completion
67 time of each customer order; (3) the assignment of completed customer orders to delivery vehicles; (4) the
68 delivery routes; and, (5) the delivery time of each customer order. The outcome is a detailed production and
69 distribution schedule with the exact timing at which each individual customer order is executed to satisfy
70 customer demands on time.

71 In a completely uncoordinated approach, however, the production schedule is determined first. Based
72 on the production completion times for the different customers delivery routes can be established. These
73 completion times can be seen as release dates in a VRP. Release dates are the moment goods become available
74 at the depot for delivery to the customer (Cattaruzza et al., 2013, 2014, 2016; Archetti et al., 2015), and
75 link different levels in a supply chain. The output of the production scheduling problem is used as input for
76 the VRP. It is also possible to first determine a distribution schedule and thereafter a production schedule.
77 Figure 1 illustrates production and distribution-routing operations at the operational decision level in an
78 uncoordinated approach at the left part and in an integrated approach at the right part. In the figure, C_i^j
79 represents task j of customer order i , whereas C_i is the completion time of all tasks of customer i . Plant
80 location l is expressed by L_l .

81 The aim of this article is not to give a review of production scheduling or vehicle routing problems
82 but of the integration of both problems. We refer the reader to Eksioglu et al. (2009) and Braekers et al.
83 (2016) for an extensive review of VRPs, and to Potts & Strusevich (2009) for a review of scheduling. Our
84 aim is to explore the existing literature on integrated PS-VRPs by analyzing both problem characteristics
85 and solution approaches applied to identify lacks in the literature and highlight interesting future research

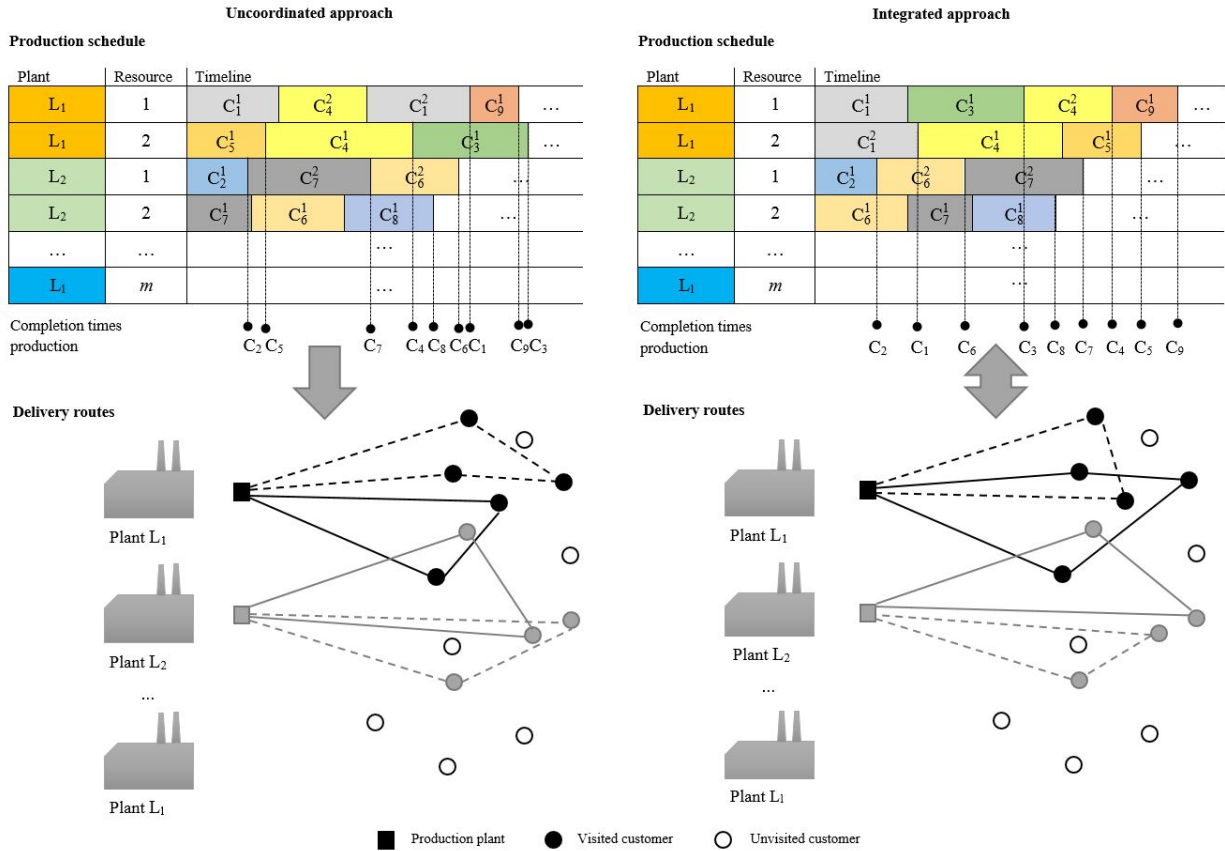


Figure 1: Comparison of an uncoordinated and an integrated approach

86 opportunities. The main contributions of this study are to: (1) provide an extensive review of recent research
 87 in the field of integrated PS-VRPs; (2) propose a classification matrix based on production and distribution
 88 system characteristics; and, (3) classify and discuss existing literature to indicate promising further research
 89 directions.

90 Our paper differs from other existing literature surveys. Chen (2004) reviews integrated production-
 91 distribution problems both at the tactical and operational decision level. However, as integrated PS-VRPs
 92 are a new research domain, at that time only two papers were published, and thus the main focus of the
 93 review paper is on direct deliveries. Chen (2010) and Meinecke & Scholz-Reiter (2014b) present a classifi-
 94 cation scheme for integrated production-distribution studies at the operational level. In both classification
 95 schemes different delivery methods are considered, i.e., immediate delivery of each customer order, direct
 96 delivery of batched orders of the same customer, delivery with fixed delivery dates, and vehicle routing. In
 97 Chen (2010), a classification is made based on a limited number of characteristics: the machine configura-
 98 tion, number and type of vehicles, and equal or general order sizes. Meinecke & Scholz-Reiter (2014b) do
 99 not classify all papers in the scheme but only test the robustness of the proposed scheme with a sample of

100 papers. In this sample, only a minority of the studies make use of a VRP. Reimann et al. (2014) only review
101 integrated studies in which vehicle routing decisions are included, both at the tactical and operational level.
102 They describe the papers based on the machine environment, the number and type of vehicles, and the
103 solution approach used, but no classification is presented. Wang et al. (2015) classify integrated production-
104 distribution papers based on their objective function. No classification based on production and distribution
105 characteristics is proposed. All types of delivery possibilities are included. However, only four of the studies
106 mentioned use a VRP to solve the distribution subproblem. In contrast to previous literature reviews on
107 integrated production-distribution problems which mainly include studies considering direct shipments, our
108 review focuses on operational studies which explicitly consider vehicle routing decisions. Furthermore, we
109 propose a classification matrix in which the relevant production and distribution characteristics of each
110 paper are indicated. The matrix can be used to identify which combinations of production and distribu-
111 tion characteristics are not well studied yet. The goal is to find gaps in existing research and to identify
112 future research opportunities. This paper can act as a starting point to gain insight into the integration of
113 production scheduling and vehicle routing operations.

114 The remainder of this paper is organized as follows. The applied review methodology is described in
115 Section 2. A classification scheme including both production and distribution characteristics is given in
116 Section 3. The characteristics of each article reviewed in this paper are indicated in a classification matrix.
117 Section 4 reviews existing literature on integrated PS-VRPs based on the problem characteristics in more
118 detail. An overview of the solution approaches used in existing studies is provided in Section 5. Section 4
119 and 5 are structured according to the characteristics which have a major influence on the production method
120 and its complexity: machine configuration, batch processing, and setup operations. Finally, conclusions and
121 further research opportunities are given in Section 6.

122 **2. Review methodology**

123 This review includes studies which fulfill the following selection criteria: (1) production and distribution
124 problems are tackled using an integrated approach; (2) distribution operations are based on vehicle routing
125 decisions; and, (3) integrated problems focus on the operational decision level, i.e., production scheduling
126 decisions are considered; although, studies sometimes take into account decisions on the strategic or tactical
127 decision level, e.g., lot sizing decisions. More precisely, the studies should tackle the problem to assign
128 customer orders to production resources and vehicles, and to determine a detailed production schedule and
129 vehicle routes.

130 In order to narrow the scope of this literature review, only articles written in English and published
131 between 1996 and 2016 are considered. Papers which are available online in 2016, but which will be published
132 later are also included. Doctoral dissertations are not included in this review based on the assumption that

133 these are (partly) published in journal articles. Conference papers are only included when no article is
 134 published by the same author(s) on the same problem. The following search strategy is applied. First,
 135 articles published in journals with an Impact Factor of at least 1.0 in the domain of Operations Research
 136 & Management Science (based on the Impact Factors of 2015 by Thomson Reuters) with the following
 137 words in the title are selected: *production* or *machine scheduling* in combination with *delivery*, *distribution*,
 138 *routing* or *transportation*. Second, additional articles are collected using scientific-technical bibliographic
 139 databases with access to e-journals, such as Google Scholar, Web of Science and ProQuest. The same
 140 search terms are applied. The search results are filtered by additionally searching with the words *integrated*,
 141 *synchronized*, *coordinated* or *combined* in the papers. Third, relevant papers cited in review papers on
 142 integrated production-distribution problems, such as Chen (2004), Meinecke & Scholz-Reiter (2014b), and
 143 Reimann et al. (2014), are included.

144 After this search, the relevance of each paper found is analyzed with respect to their content. A first
 145 selection is based on the abstract. Thereafter, the full-text of the remaining papers is screened. Papers
 146 which do not fulfill the criteria mentioned above are ruled out. More specifically, studies with one of the
 147 following elements are excluded: (1) a single customer needs to be delivered; (2) each customer is delivered
 148 by a dedicated vehicle, i.e., direct shipments from the manufacturing plant to each customer; and, (3) other
 149 transportation modes than vehicles are used, e.g., rail or maritime transport. These studies are filtered out
 150 because no vehicle routing decisions can be taken. Furthermore, studies dealing with the strategic or tactical
 151 decision level are ignored for further discussion in this review paper. Finally, bibliographic references of the
 152 relevant articles studied serve as a continuous search reference, i.e., ancestry approach.

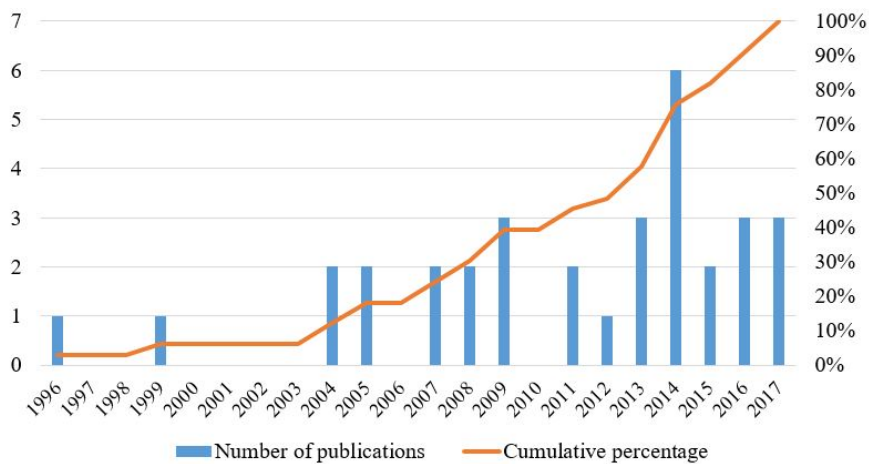


Figure 2: Number of articles published per year

153 This search method leads eventually to the selection of 33 papers which fulfill the selection criteria. This
 154 small number of papers is due to the fact that the integration of production scheduling and vehicle routing

155 problem is a recent research area. The first study, to the best of the authors' knowledge, on an integrated
156 PS-VRP appeared in 1996. Thus, the references span a period of 20 years. However, in multiple years
157 no article is published, as can be seen in Figure 2. Since 2003, more studies on integrated PS-VRPs are
158 being published, and 60% of the papers is published after 2010. The vast majority, 29 out of 33 studies, is
159 published in scientific journals. In the following sections, the problem characteristics and solution method(s)
160 of each paper will be discussed.

161 3. Classification scheme

162 Production scheduling problems are generally classified based on the three-field problem classification
163 $\alpha|\beta|\gamma$ for scheduling problems introduced by Graham et al. (1979) and further investigated by Lawler
164 et al. (1993) and Pinedo (2008), among others. The α -field specifies the machine environment, the β -field
165 describes the job characteristics, and the γ -field refers to the objective criterion. Eksioglu et al. (2009)
166 propose a classification scheme for VRPs, which has recently been updated by Braekers et al. (2016). The
167 following main categories are used in the scheme: type of study, scenario characteristics, problem physical
168 characteristics, information characteristics, and data characteristics.

169 Both Chen (2010) and Meinecke & Scholz-Reiter (2014b) extend the three-field notation of Graham et al.
170 (1979) to a five-field representation scheme covering all relevant, according to these authors, parameters for
171 integrated production and distribution scheduling problems. In Chen (2010), delivery characteristics, such
172 as the number of vehicles, vehicle capacity, and delivery mode, and the number of customers are added.
173 Meinecke & Scholz-Reiter (2014b) make use of a modification of the VRP classification scheme of Eksioglu
174 et al. (2009) to incorporate distribution parameters into the scheme of Graham et al. (1979). Additionally,
175 inventory characteristics, such as inventory capacity and holding costs, are included.

176 For integrated PS-VRPs, the delivery mode characteristic should not be included as all studies use
177 vehicle routing to deliver goods to customers. Although the schemes are quite extensive, still not all relevant
178 problem characteristics are covered. For instance, in the α -field, machine environments such as a flow shop
179 and bundling machines are not considered in Meinecke & Scholz-Reiter (2014b), whereas in Chen (2010)
180 no job shop and different parallel machine configurations are defined. For integrated PS-VRPs, in a lot of
181 categories of production and distribution characteristics no studies are conducted yet. For example, no study
182 allows split deliveries, and in all studies transportation times are deterministic. Therefore, the classification
183 schemes of Chen (2010) and Meinecke & Scholz-Reiter (2014b) will not be used in this paper to classify the
184 studies on integrated PS-VRPs.

185 In this review paper, a general classification scheme based on the machine configuration (α) is illustrated
186 in Figure 3. Machine environments with a single machine, parallel machines, bundling machines, flow
187 shops, and job shops are used in the literature on integrated PS-VRPs. The single and parallel machine

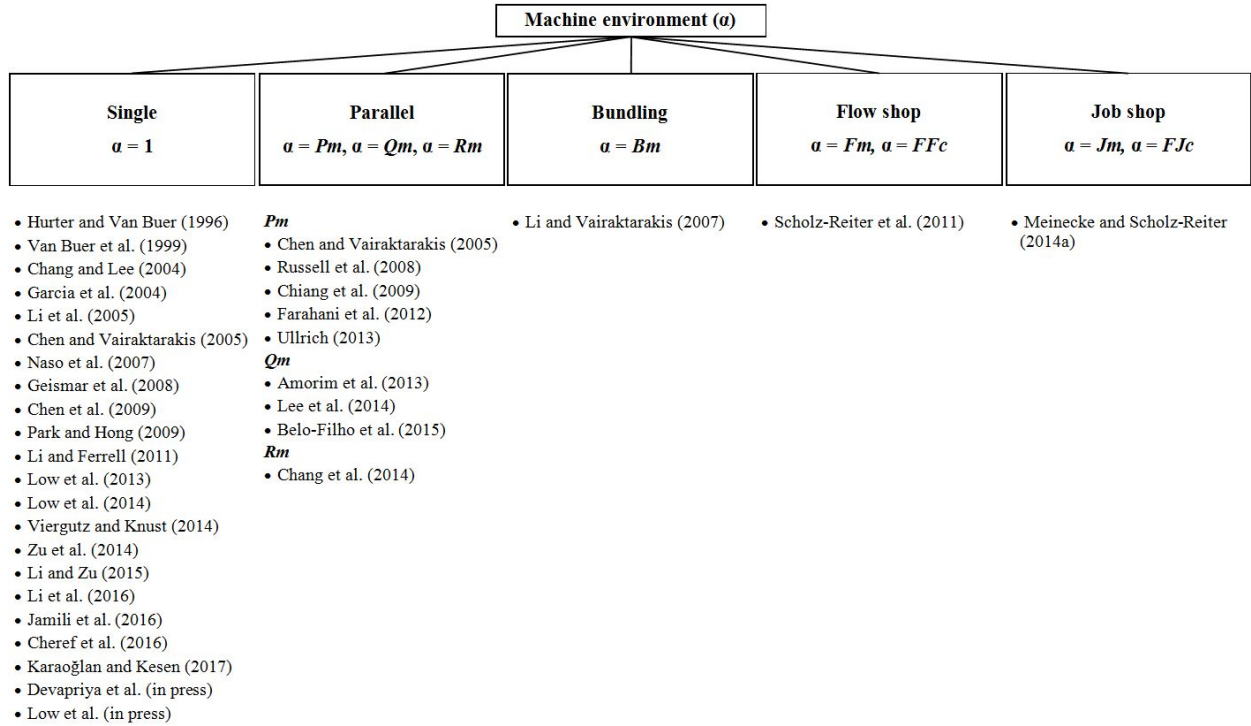


Figure 3: Classification based on machine environment

188 environments are used for jobs which consist of a single operation. In the simplest machine environment, a
 189 single machine ($\alpha = 1$) is available to process all jobs. In a parallel machine environment, a job is processed
 190 on one of the m machines. The processing time can be machine-independent (identical parallel machines, α
 191 $= Pm$), machine-dependent (uniform parallel machines, $\alpha = Qm$), or machine and job-dependent (unrelated
 192 parallel machines, $\alpha = Rm$).

193 When jobs consist of multiple operations, more complex machine environments are used. In a flow shop
 194 ($\alpha = Fm$), all jobs have to follow the same route along m machines, whereas in a job shop ($\alpha = Jm$), each
 195 job has its own predetermined route for visiting machines (Graham et al., 1979; Pinedo, 2008). Extensions
 196 to a flow shop and a job shop are a flexible flow shop ($\alpha = FFc$) and a flexible job shop ($\alpha = FJc$) which
 197 are composed of c stages with a number of identical machines and c work shops with identical machines,
 198 respectively. Each job needs to be processed on only one machine at each stage or work shop (Pinedo,
 199 2008). Furthermore, in a bundling configuration ($\alpha = Bm$), each job consists of m independent operations
 200 which need to be processed on m dedicated machines. Before delivery, all m operations are bundled together
 201 (Chen, 2010).

202 As can be seen from the classification scheme in Figure 3, most studies make use of a single machine
 203 environment (22 studies) or a parallel machine environment (9 studies). A bundling machine configuration,

204 a flow shop and a job shop are all studied in a single article. After the classification based on the machine
205 environment, a matrix based on production, inventory, and distribution characteristics is proposed instead
206 of adapting and extending the classification schemes of Chen (2010) and Meinecke & Scholz-Reiter (2014b).
207 For both the single and parallel machine environments an individual matrix is constructed, as can be seen
208 in Table 1. The classification matrix in which the existing integrated studies are indicated is available online
209 as Supplementary material (Appendix A). For the job shop, flow shop and bundling machine environment
210 no matrix is shown as for each of these environments only a single integrated PS-VRP study is already
211 published.

212 Only the relevant production, inventory, and distribution characteristics which are applied in at least
213 one integrated PS-VRP study are taken into account in the matrix. The advantages of the proposed matrix
214 are that it (1) gives a clear overview of which combinations of characteristics are already examined in the
215 existing literature on integrated PS-VRPs, and (2) can easily be extended with additional characteristics
216 whenever applied in future studies. The following characteristics are used:

217 1. Production characteristics

- 218 a) Number of plants: indication whether orders are processed in a single manufacturing plant or in
219 multiple plants.
- 220 b) Batch processing: *batching* is defined as producing several customer orders in parallel (*p*-batching
221 or parallel batching) or sequentially (*s*-batching or serial batching) by a resource (Pinedo, 2008).
- 222 c) Setup operations: setup times and setup costs can be incurred between orders or batches to prepare
223 resources to be ready for the next order or batch. Setup operations are sequence-dependent if they
224 depend on which order was processed immediately before a next one (Allahverdi & Soroush, 2008).
- 225 d) Production times and cost: indication if production times and cost are taken into account.
- 226 e) Production due date: indicates whether the production of orders has to be completed before a
227 certain moment in time.
- 228 f) Precedence relationships: exist between orders when an order cannot be produced before another
229 specific order is completed (Graham et al., 1979; Pinedo, 2008).
- 230 g) Production release dates: specify the earliest moment in time at which processing of an order can
231 start (Graham et al., 1979; Pinedo, 2008).

232 2. Inventory characteristics

233 At the operational level, goods in storage between different steps of the production process, and
234 between the end of the production process and the departure of the delivery vehicle are considered as
235 inventory. Goods are not carried from one planning horizon to the next.

- 236 a) Inventory capacity: indication of the storage capacity available (none, limited, unlimited).
- 237 b) Inventory holding cost: specifies whether a cost is incurred when inventory is hold in storage.

Table 1: Matrix of production, inventory and distribution characteristics for a single and parallel machine environment

	Single machine											Parallel machines															
	Production									Inventory		Production									Inventory						
	Single plant	Multiple plant	Batch processing	Production times	Production cost	Setup times	Setup cost	Production due date	Precedence relationships	Production release date	Limited inventory capacity	Inventory holding cost	Number of studies	Single plant	Multiple plant	Batch processing	Production times	Production cost	Setup times	Setup cost	Production due date	Precedence relationships	Production release date	Limited inventory capacity	Inventory holding cost	Number of studies	
Single vehicle	6		5	6								6															
Homogeneous fleet	11	2	12	13	2	3	1			1		13	5	3	5	2	3	3	1								5
Heterogeneous fleet	3		3	3								3	4	3	3	1					2	1	2				4
Unlimited number	5	1	5	6						1		6	3	1	3	2	2	2									3
Limited number	9	1	10	10	2	3	1					10	6	5	5	1	1	1	3	1	2						6
Multiple trips	10	2	11	12		1				1		12	2	1	1	1											2
Travel times	20	2	20	22	2	3	1			2		22	9	6	8	3	3	3	3	3	1	2					9
Variable transportation cost	13	2	14	15	1	3	1			1		15	8	6	7	3	3	3	3	3	1	2					8
Fixed transportation cost	12	1	12	13	1	3	1			1		13	7	5	6	3	2	2	2	2	1	2					7
Loading times	3	1	3	4	1	3	1					4	4	3	3	1					2	1	2				4
Unloading times	6	2	7	8	2	2	1					8	6	3	5	3	2	2	2	2	1	2					6
Pickup and delivery	2		2	2								2															2
Delivery due date	4	2	5	6	1	3	1			1		6	3	3	3		1	1	3	1	2						3
Time windows	5	1	4	6	1							6	7	4	6	3	3	3	3	3	1	2					7
Penalty cost	4	1	4	5	2	1	1					5															5
Number of studies	20	2	20	22	2	3	1			1		22	9	6	8	3	3	3	3	3	1	2					9

238 3. Distribution characteristics

- 239 a) Fleet of vehicles: refers to the number of vehicles available for delivery (single, limited, unlimited)
240 and the heterogeneity of this fleet (identical vehicle properties or not).
- 241 b) Multiple trips: specification whether a vehicle is allowed to conduct multiple trips during the
242 planning horizon.
- 243 c) Transport data such as travel times, transportation cost, service times (loading and unloading),
244 and pickup and delivery operations.
- 245 d) Delivery time restrictions: indication whether customers have specified a delivery due date before or
246 time window within which they want to be delivered, and whether there is a penalty cost incurred
247 if these restrictions are violated.

248 In short, in the classification matrix in Table 1 can be seen that a single machine environment in general
249 is combined with a single vehicle or a homogeneous fleet of delivery vehicles. In two-thirds of the studies a
250 limited number of vehicles are considered, i.e., in 10 out of 16 studies that use more than one vehicle. In
251 approximately half of the studies transportation costs are incurred: variable costs and fixed costs are taken
252 into account in 15 out of 22 studies and 13 out of 22 studies, respectively. By contrast, production costs are
253 in general excluded from the problem. Production and travel times are taken into account in all 22 studies
254 with a single machine. Batch processing is applied in the vast majority of the integrated studies in contrast
255 to setup operations which are only included in only a slight minority. Delivery time restrictions are imposed
256 in approximately 50 percent of the integrated studies with a single machine: a delivery due date and time
257 windows are both considered in 6 studies with a single machine environment. Rather similar conclusions can
258 be made for studies with a parallel machine environment. Both a homogeneous and a heterogeneous fleet of
259 vehicles are used in half of the studies. Single vehicles are not used in combination with parallel machines.
260 Time windows are included in 7 out of 9 studies. No pickup and delivery operations and inventory decisions
261 are considered in integrated studies with a single or parallel machine environment. In Section 4, each paper
262 is discussed in more detail according to the problem characteristics used in the classification matrix and the
263 objective function.

264 **4. Problem characteristics**

265 This section reviews existing literature on integrated PS-VRPs. In order to discuss the papers, this
266 section is structured in the following way. First, a classification is made based on the machine environment
267 used in each study. In this way, it can be discovered whether different production, inventory, and/or
268 distribution characteristics are implied in relatively simple environments, e.g., single machine, compared to
269 more complex ones, e.g., job shop or flow shop. Within each subsection, studies are combined according
270 to the following production characteristics: batch processing and setup operations. These two criteria are

271 selected because they have the largest impact on the way of producing in comparison to the other production
272 characteristics used in Table 1, such as including production costs and production times. Problems with
273 batch processing are often more complex as more production schedules are possible. For each moment in
274 time, every possible batch composition needs to be determined. The different production schedules need to
275 be evaluated in order to find the best one related to the objective. Setup operations are related to batch
276 processing as such operations are often necessary between the production of two batches. However, as can be
277 seen from Table 1, whereas batch processing is mostly applied in integrated PS-VRPs, setup operations are
278 generally neglected. Section 4.1 - 4.3 discusses the papers in the different machine environments. In Section
279 4.4, a discussion on the problem characteristics is provided, and gaps and future research opportunities are
280 indicated.

281 *4.1. Single machine environment*

282 In the majority of the studies a single machine configuration for the execution of customer orders is
283 applied, and in most of these articles orders are combined into a batch. Table 2 provides an overview of
284 the discussed articles with their main problem characteristics and objective function. As can be seen from
285 Table 1 and 2, only two studies do not process orders in batches, i.e., Naso et al. (2007) and Viergutz &
286 Knust (2014). Setup operations are often not considered in research on integrated PS-VRPs with a single
287 machine environment and not incorporated in studies without batching.

288 *4.1.1. No batch processing*

289 *No setup operations.* Naso et al. (2007) and Viergutz & Knust (2014) investigate an integrated PS-VRP
290 which involves a product with a limited lifespan: ready-mixed concrete in Naso et al. (2007) and industrial
291 chemicals in Viergutz & Knust (2014). Therefore, delivery has to take place within a specified period of
292 time after production to prevent the product from expiring, and within delivery time windows. When the
293 vehicle arrives early it has to wait. Late deliveries are not allowed.

294 In Naso et al. (2007), at each plant a single loading dock is available to process the product and load
295 it directly onto a truck. While some plants own a fleet of homogeneous trucks, others need to rely on the
296 fleet of other plants. More vehicles can be hired from external companies. Thus, a multi-depot vehicle
297 routing problem with time windows is integrated with a production scheduling problem. A penalty cost is
298 incurred when a truck has to wait for loading and unloading. The objective of the nonlinear problem is to
299 minimize the costs related to transportation, loading and unloading waiting times, outsourced production,
300 additionally hired trucks and overtime work for drivers.

301 In Viergutz & Knust (2014), due to the limited lifespan of the product and the use of a single delivery
302 tour it is possible that not all demand will be satisfied within the time windows at the customer locations. As

Table 2: Single machine environment ($\alpha = 1$): Problem characteristics

	Production			Inventory					Distribution										Objective																		
	Single plant	Multiple plant	Batch processing	Production times	Production cost	Setup times	Setup cost	Production due date	Precedence relationships	Production release dates	Limited inventory capacity	Inventory holding cost	Fleet of vehicles										Cost	Profit	Service	Demand satisfied	Vehicles used	Distance traveled	Quality								
													Single	Homogeneous fleet	Heterogeneous fleet	Unlimited number	Limited number	Multiple trips	Travel times	Variable transportation cost	Fixed transportation cost	Loading times								Unloading times	Pickup and delivery	Delivery due date	Time windows	Penalty cost			
Naso et al. (2007)	•		•										•	•	•	•	•	•		•																	
Viergutz & Knust (2014)	•			•								•																						•			
Garcia et al. (2004)		•	•	•									•		•	•	•							•													
Chang & Lee (2004)	•		•	•								•			•	•																			•		
Chen & Vairaktarakis (2005)	•		•	•									•		•	•	•							•												•	
Li et al. (2005)	•		•	•									•		•	•																				•	
Geismar et al. (2008)	•		•	•									•		•	•																				•	
Karaođlan & Kesen (2017)	•		•	•									•		•	•																				•	
Devapriya et al. (in press)	•		•	•									•		•	•	•							•													
Chen et al. (2009)	•		•	•	•								•		•	•																					•
Li & Ferrell (2011)	•		•	•											•	•	•	•																		•	
Zu et al. (2014)	•		•	•									•		•	•	•	•							•												•
Li & Zu (2015)	•		•	•									•		•	•	•	•							•												•
Low et al. (2013)	•		•	•									•		•	•									•												•

303 such, the objective of the mixed integer linear programming (MILP) problem is to maximize total demand
304 satisfied.

305 4.1.2. Batch processing

306 *No setup operations.* Similar to Naso et al. (2007), Garcia et al. (2004) examine an integrated PS-VRP for
307 ready-mixed concrete. In contrast to Naso et al. (2007), at each plant there is sufficient capacity to produce
308 simultaneously multiple orders, i.e., p -batching. Furthermore, no time windows are given, but each order
309 has a due date at which it should be delivered exactly to the customer. The objective of the integer linear
310 programming (ILP) model is to select orders to maximize the profit taking into account the distribution
311 costs.

312 Chang & Lee (2004) investigate a scenario with two customer areas and a single machine environment.
313 Besides a two customer problem variant, Li et al. (2005) study a general situation with more than two
314 customers. Chen & Vairaktarakis (2005) examine two variants with multiple customers for a single-machine
315 context. The problems differ in the performance measure, i.e., mean or maximum delivery time. In the three
316 studies, orders which are delivered by the same vehicle trip are produced immediately after each other, i.e.,
317 s -batching. In Chang & Lee (2004) and Li et al. (2005), an order should be delivered in a single tour, but
318 different orders of the same customer can be delivered in different tours. The objective in Chang & Lee
319 (2004) and Li et al. (2005) is to minimize the total time for the vehicle to deliver all orders and to return to
320 the plant, and to minimize the sum of order arrival times at customers, respectively. Chen & Vairaktarakis
321 (2005) search for a method to optimize the trade-off between distribution costs and customer service level
322 measured by the delivery times.

323 Geismar et al. (2008) and Chen et al. (2009) examine an integrated PS-VRP for a product with a limited
324 lifespan. In the integrated problem formulated by Geismar et al. (2008), machine scheduling within the plant
325 is not explicitly considered. The focus is on assigning customer orders to production runs and determining
326 the size and start time of each run. Furthermore, it is determined which customers are served on which trip
327 and in which order in the specific trip. Additionally, the sequence of the different trips needs to be decided.
328 The objective is to minimize the makespan, i.e., the time required to manufacture and deliver goods to
329 satisfy all demand. Karaođlan & Kesen (2017) propose a mixed integer programming (MIP) model for the
330 same problem as Geismar et al. (2008). Devapriya et al. (in press) extend the problem of Geismar et al.
331 (2008). In the study of Devapriya et al. (in press), the fleet size is a decision variable instead of using a single
332 vehicle in Geismar et al. (2008). Each vehicle of the fleet can conduct multiple trips. A second difference is
333 that a finite planning horizon is considered. The objective of the MILP is to minimize the sum of the fixed
334 vehicle costs and the variable traveling costs.

335 Chen et al. (2009) formulate an integer nonlinear programming (INLP) model for an integrated PS-VRP
336 for perishable goods, which all have a specific rate of decay at which the quality of the goods decreases. In

337 Chen et al. (2009), each customer has a soft time window. If a vehicle arrives early it has to wait, while a late
338 delivery will result in a penalty cost. As customer demand is stochastic, the determined plan should indicate
339 how many to produce, when to start production and the delivery routes to maximize the expected profit of
340 the supplier taking into account the price of the goods and the costs related to production, transportation,
341 and goodwill loss.

342 Similarly, Li & Ferrell (2011) study an integrated PS-VRP for a perishable product. The fleet of vehicles
343 differs in capacity and cost. Zu et al. (2014) and Li & Zu (2015) adapt and extend the previous model of Li
344 & Ferrell (2011) with a pickup and delivery problem. An integrated PS-VRP for a three level supply chain,
345 including suppliers, a plant, and customers, is investigated. Pickup and delivery operations are allowed in
346 the same trip. This can be considered as a VRP with mixed linehauls and backhauls (Parragh et al., 2008)
347 in which raw materials need to be picked up at suppliers and finished goods need to be delivered at the
348 customers. The objective of the MIP problem is to minimize total transportation cost.

349 Low et al. (2013, 2014, in press) investigate an integrated scheduling problem at a multi-product distri-
350 bution center. If a customer orders different goods, these are immediately packed in a single batch. Low
351 et al. (2013) use an INLP model to minimize the time to deliver all orders to the customers. In subsequent
352 studies of Low et al. (2014, in press), the objective is cost minimization taking into account fixed vehicle
353 costs, transportation costs, and penalty costs incurred for the violation of a time window.

354 Li et al. (2016) study an integer nonlinear bi-objective integrated PS-VRP in which both delivery cost
355 and total customer waiting time need to be minimized. The delivery cost consists of a fixed cost incurred
356 for each vehicle used and a variable cost depending on the travel time needed. The total customer waiting
357 time is equal to the sum of the delivery times.

358 Jamili et al. (2016) also investigate a bi-objective integrated problem formulated as an ILP model. A
359 schedule needs to be determined that minimizes both the distribution cost and the average of the delivery
360 times. The two objectives are combined into a single objective by using weights which represent the pref-
361 erence of the decision maker. The production of an order cannot start before the release date of the order
362 imposed by the supplier.

363 Cheref et al. (2016) are the first authors to study an integrated problem in an uncertain environment.
364 Similar as in the study of Jamili et al. (2016), each order has a release date which indicate the earliest
365 moment in time production of that order can start. The release dates, processing times, travel times and
366 delivery due dates are uncertain. The objective function of the MILP is to minimize a robustness criterion,
367 which is the maximum lateness of delivery in comparison to the delivery due dates.

368 *Setup operations.* The previously mentioned studies with a single machine environment do not consider setup
369 operations. Hurter & Van Buer (1996), Van Buer et al. (1999), and Park & Hong (2009) take sequence-
370 dependent setup operations into account. In one of the first studies which integrates production scheduling

371 with vehicle routing issues, Hurter & Van Buer (1996) investigate a newspaper production/distribution
372 problem with one printing facility. Van Buer et al. (1999) investigate a similar nonlinear problem in spite
373 of the fact that trucks conduct multiple trips. In Hurter & Van Buer (1996) the number of vehicles used
374 is minimized as this is the major distribution cost, whereas in Van Buer et al. (1999) both costs of owning
375 and using vehicles need to be minimized.

376 An integrated PS-VRP for single-period inventory products is examined by Park & Hong (2009). A
377 single production line needs to process different versions of a product. Each version is produced once and
378 thus customer orders for the same product are sequentially processed in a batch. Customers have a soft and
379 hard delivery deadline. A violation of the soft deadline is penalized with a delay cost, whereas a violation
380 of the hard deadline is not allowed. Split deliveries of a same product are not allowed, but when customers
381 order multiple products it is possible to deliver each product by a different vehicle. The objective of the
382 MILP is to minimize costs of production, transportation, and delay.

383 4.2. *Parallel machine environment*

384 Approximately one-third of the studies on integrated PS-VRPs consider a parallel machine environment.
385 The majority of these studies make use of identical parallel machines. Amorim et al. (2013), Lee et al.
386 (2014) and Belo-Filho et al. (2015) study integrated problems with uniform parallel machines. Unrelated
387 parallel machines are only considered in the study of Chang et al. (2014). Similar to studies with a single
388 machine environment, most studies process orders in batches and mostly setup operations are ignored, as
389 can be seen from Table 1. The problem characteristics of each paper are indicated in Table 3.

390 4.2.1. *No batch processing*

391 *No setup operations.* In the study of Ullrich (2013), each customer order needs to be processed on one of
392 the identical parallel machines. Time windows are taken into account at the customer locations with a hard
393 lower bound, as orders cannot be delivered early. Late deliveries are allowed, but the objective of the MILP
394 is to minimize total tardiness of the orders.

395 *Setup operations.* Amorim et al. (2013) examine an integrated PS-VRP with uniform parallel machines in
396 which some of the products are perishable. The main contribution of this study is to evaluate whether
397 lot sizing decisions, i.e., split a customer order into sublots processed on different machines, may result in
398 better results compared to batching, i.e., process a customer order continuously in one time. The definition
399 of batching in Amorim et al. (2013) differs from the definition used in this review paper. Setup times
400 and costs are explicitly taken into account as these can strongly affect the results. The objective of the
401 formulated mixed integer (linear) models is to minimize total costs of production, setup, and distribution.
402 Belo-Filho et al. (2015) conduct further research on the MILP model using the lot sizing approach.

Table 3: Parallel machine environment ($\alpha \in \{Pm, Qm, Rm\}$): Problem characteristics

	Production			Inventory								Distribution								Objective																
	Single plant	Multiple plant	Batch processing	Production times	Production cost	Setup times	Setup cost	Production due date	Precedence relationships	Production release dates	Limited inventory capacity	Inventory holding cost	Single	Homogeneous fleet	Heterogeneous fleet	Unlimited number	Limited number	Multiple trips	Travel times	Variable transportation cost	Fixed transportation cost	Loading times	Unloading times	Pickup and delivery	Delivery due date	Time windows	Penalty cost	Cost	Profit	Service	Demand satisfied	Vehicles used	Distance traveled	Quality		
Ullrich (2013)	•			•										•		•	•					•	•							•						
Amorim et al. (2013)	•			•	•	•	•							•		•							•	•				•								
Belo-Filho et al. (2015)	•			•	•	•	•							•		•							•	•				•								
Chen & Vairaktarakis (2005)	•	•		•										•		•												•								
Russell et al. (2008)	•	•		•				•		•				•		•							•	•								•	•			
Chiang et al. (2009)	•	•		•				•	•	•				•		•							•	•									•	•		
Lee et al. (2014)	•	•			•									•		•	•						•	•				•								
Chang et al. (2014)	•	•		•										•		•												•		•						
Farahani et al. (2012)	•	•		•		•	•	•						•		•									•	•		•							•	

403 *4.2.2. Batch processing*

404 *No setup operations.* Besides a single machine configuration, Chen & Vairaktarakis (2005) investigate a
405 parallel machine context. The same two variants as those for the single machine configuration which differ
406 in the performance measure, i.e., mean or maximum delivery time, are studied for an identical parallel
407 machine configuration. Similar as in the single machine environment, the trade-off between distribution
408 costs and customer service level is considered as objective criterion.

409 Similar to Hurter & Van Buer (1996) and Van Buer et al. (1999) with a single machine configuration,
410 Russell et al. (2008) study an integrated PS-VRP for newspapers with two parallel production lines. The
411 printing of two types of newspapers cannot start before midnight, which can be considered as a production
412 release date. In a subsequent study, Chiang et al. (2009) examine a similar problem but with an additional
413 newspaper edition. The production of the additional edition must be completed before the production of
414 one of the other two editions can start. In both studies an open VRP with time windows and zoning
415 constraints (OVRPTWZC), formulated as a MILP, is considered. There is a limitation on the number of
416 zones which can be delivered by a single vehicle. The objective for the state editions is to minimize total
417 distance traveled, whereas for the city editions the number of vehicles used needs to be minimized.

418 Lee et al. (2014) study an integrated PS-VRP for a nuclear medicine. Each order needs to be assigned
419 to a production run on one of the multiple cyclotrons. Multiple orders can be produced simultaneously in
420 a single production run as long as the machine capacity is not violated, i.e., p -batching. Customers specify
421 hard delivery time windows. The upper bound of the time window is the exact medicine's usage time. The
422 objective of the formulated MILP is production cost and distribution cost minimization.

423 Different orders of multiple customers need to be processed on unrelated parallel machines in the study
424 of Chang et al. (2014). All customer orders delivered by the same vehicle are produced sequentially in a
425 batch. The objective function of the formulated nonlinear mathematical model is similar to the one of Chen
426 & Vairaktarakis (2005), i.e., the weighted combination of delivery times and total distribution costs needs
427 to be minimized.

428 *Setup operations.* Farahani et al. (2012) investigate an integrated PS-VRP for perishable food products. A
429 caterer produces multiple variants of products which have to be processed on different temperature levels
430 in one of the identical ovens. Several customer orders can be processed simultaneously, i.e., p -batching. In
431 contrast to the previous studies with a parallel machine environment, sequence-dependent setup costs and
432 times are taken into account in the MILP. The objective is a trade-off between setup and transportation
433 costs and the quality of the perishable food products.

434 *4.3. Other machine environments*

435 Besides a single machine environment and a parallel machine environment, three studies consider a
436 more advanced environment: bundling machines, flow shop, and job shop. Table 4 indicates the problem

Table 4: Other machine environments: Problem characteristics

	Production			Inventory				Distribution										Objective														
	Single plant	Multiple plant	Batch processing	Production times	Production cost	Setup times	Setup cost	Production due date	Precedence relationships	Production release dates	Limited inventory capacity	Inventory holding cost	Fleet of vehicles				Variable transportation cost	Fixed transportation cost	Loading times	Unloading times	Pickup and delivery	Delivery due date	Time windows	Penalty cost	Cost	Profit	Service	Demand satisfied	Vehicles used	Distance traveled	Quality	
Bundling machine environment ($\alpha = Bm$)																																
Li & Vairak-tarakis (2007)	•	•	•										•	•		•	•	•								•		•				
Flow shop machine environment ($\alpha \in \{Fm, Ffc\}$)																																
Scholz-Reiter et al. (2011)	•			•	•						•			•		•	•	•	•	•			•			•	•					
Job shop machine environment ($\alpha \in \{Jm, FJc\}$)																																
Meinecke & Scholz-Reiter (2014a)	•			•	•		•	•			•	•	•		•		•	•					•			•	•					

437 characteristics and objective function of the studies. Li & Vairaktarakis (2007) investigate an integrated
438 problem in which each of the two tasks of a customer order needs to be processed on a dedicated machine.
439 The two tasks are independent of each other and can be executed in parallel at the same time if necessary.
440 Delivery can start when both tasks are completed. This kind of production operations is called bundling
441 operations. Customer orders delivered in the same vehicle trip are produced immediately after each other.
442 The objective is to minimize the sum of transportation costs and customer waiting costs based on the
443 delivery time at the customer locations.

444 Whereas the previous studies discussed consider a single production level, Scholz-Reiter et al. (2011) and
445 Meinecke & Scholz-Reiter (2014a) investigate the integration of a VRP with a flow shop and a job shop with
446 multiple production levels, respectively. A production and transportation schedule needs to be determined.
447 To the best of our knowledge, Scholz-Reiter et al. (2011) is the first paper that explicitly mentions that
448 inventory can be stored before the first production level, between consecutive production levels, and before
449 the departure of a vehicle trip, and takes holding costs into account. In Meinecke & Scholz-Reiter (2014a),
450 intermediate storage is used as a linking element between the production and distribution function. Each
451 customer order needs to be processed on one of the machines available at each production level, and thus
452 it can be defined as a flexible flow shop and a flexible job shop as discussed in Section 3. In Scholz-Reiter
453 et al. (2011), a customer can only be visited once in a specific vehicle trip, but can be visited by several
454 vehicles to deliver different orders. A rolling time horizon is considered and stochastic events can influence
455 the planning. Each order has a desired delivery date before which it cannot be delivered, whereas a late
456 delivery is penalized. The objective of the MIP in Scholz-Reiter et al. (2011) is to minimize total costs,
457 including processing costs, holding costs, penalty costs for delayed deliveries, and transportation costs. The
458 objective of the ILP problem in Meinecke & Scholz-Reiter (2014a) is to minimize costs related to production,
459 setup, distribution, storage and violations of production and/or delivery due dates.

460 4.4. *Problem characteristics: discussion*

461 4.4.1. *Production characteristics*

462 A closer look at the characteristics of the considered production systems reveals that previous studies
463 in general consider a relatively simple environment in which each order consists of a single operation. As
464 Figure 3 illustrates, most studies use a single machine environment or a parallel machine environment. In
465 this latter environment, mostly identical parallel machines are considered. As production environments
466 with multiple production levels, such as job shops and flow shops, are nowadays commonly used for mass
467 production, integrating these with a VRP can be an interesting future research direction. However, these
468 machine environments make the integrated problem more complex and harder to solve.

469 As can be seen in the classification matrix in Table 1, only two studies examine a **multiple-plant** case;
470 both consider a single machine environment. Mostly, the assignment of customer orders to plants is more

471 a tactical decision. However, in the specific cases of Garcia et al. (2004) and Naso et al. (2007) with the
472 production of ready-mixed concrete and in which not all plants own vehicles, also operational decisions
473 have to be taken to construct routes between plants and customers. Several authors, such as Chen (2010)
474 and Reimann et al. (2014), highlight the need for more studies which incorporate multiple production sites.
475 Production costs and productivity can vary among plants due to, for example, variations in labor costs and
476 skills. On the one hand, the problem becomes more extensive and complex as orders need to be allocated to
477 machines in plants with different parameter values. On the other hand, coordination between various plants
478 can result in a better solution, i.e., lower costs and/or better schedules (Gupta et al., 2012).

479 In order to determine reliable production schedules, processing times cannot be ignored. All studies
480 reviewed take **production times** explicitly into account, except Lee et al. (2014) who consider production
481 runs with fixed start and end times. **Production costs** are less generally included. The majority of
482 the articles discussed do not consider processing costs based on the assumption that all goods need to be
483 produced. Consequently, the total quantity produced is equal for all possible production schedules and as
484 such the production costs are not influenced by the schedule chosen. However, when production costs are
485 machine-dependent or when demand is stochastic and the production quantities need to be determined, then
486 these costs should be incorporated into the problem.

487 As already mentioned and as can be seen in Table 1, most studies produce orders in batches. Related to
488 batch processing are **setup operations** between consecutive batches. Explicitly taking into account setup
489 times and setup costs can lead to an increase in productivity, a reduction of non-value added activities,
490 and an improvement of resources utilization (Allahverdi, 2015). Nevertheless, setup operations are often
491 assumed to be negligible. Sequence-dependent setup operations should be incorporated as these can have an
492 important impact on the decision which schedule is chosen. Thus, its inclusion into models is an important
493 future research direction.

494 Four studies imply a **production due date**, either unified or order-dependent. Orders need to be
495 processed before this specific moment in time. Production due dates are only incorporated in studies with a
496 parallel machine environment and a job shop. In an integrated PS-VRP, the only relevant time-restriction
497 is that orders need to be delivered within the specified time windows and as such a production due date is
498 less important.

499 **Release dates or precedence relationships** are considered in five studies. The release date of an
500 order can either be known in advance or be uncertain until the orders are effectively released. Including
501 release dates into the problem makes it more realistic as not all orders are available at the start of the
502 planning horizon. On the other hand, the problem becomes more complex.

503 In short, relatively simple machine environments are generally combined with simple production charac-
504 teristics. For instance, although in most papers batch processing is applied, setup operations are ignored.
505 More advanced characteristics such as production release dates and precedence relationships are often ne-

506 glected in integrated PS-VRP studies. In addition to the problem characteristics mentioned above, there are
507 constraints which are not yet incorporated in integrated PS-VRPs. For example, Fan et al. (2015) include
508 a machine **non-availability** constraint in an integrated scheduling problem of production and distribution.
509 The single machine can be unavailable due to regular preventive maintenance or unexpected breakdowns.
510 However, in the study only a single customer was considered. It can be interesting to incorporate such
511 availability constraints into integrated PS-VRPs. The periods in which machines cannot produce any orders
512 may have a significant impact on the production and distribution schedule. Ignoring these constraints when
513 determining the schedules may result in unexpected late deliveries.

514 *4.4.2. Inventory characteristics*

515 A remarkable observation is that all research published on the combination of production scheduling
516 and vehicle routing with a single or parallel machine environment do not explicitly consider **inventories**
517 and inventory holding costs, as can be seen in Table 1. To the best of the authors' knowledge, Scholz-
518 Reiter et al. (2011) and Meinecke & Scholz-Reiter (2014a) are the only ones who explicitly take into account
519 inventories between production and distribution in their model as well as the associated holding costs.
520 Ullrich (2013) indicates that including inventory holding costs can be valuable to find the optimal trade-off
521 against transportation, earliness and tardiness costs. Furthermore, Wang et al. (2015) remark that holding
522 intermediate inventory between production and distribution operations can help to balance production rate
523 and delivery speed. As such, including inventory in integrated machine scheduling and vehicle routing
524 problems is a promising research direction. In single-period problems, the inventory which needs to be
525 considered is the work-in-progress inventory between the end of the production of an order and the start of
526 the delivery, or between different production stages. By minimizing the work-in-progress holding costs, the
527 time between production and delivery is minimized.

528 *4.4.3. Distribution characteristics*

529 On the delivery side of the integrated problem, an unlimited availability of vehicles is assumed in nine
530 studies. In these cases, it is generally supposed that additional vehicles can be hired from external partners
531 or that distribution operations are executed by a 3PL service provider. However, in reality a company
532 has a **fixed fleet size**. Even when the deliveries are carried out by a third-party carrier, the unlimited
533 availability assumption is not always realistic as their number of vehicles can be limited at a certain moment
534 in time. For instance, Li et al. (2008) investigate a context in which a manufacturer makes use of a 3PL
535 provider for its distribution operations. The 3PL provides services to multiple manufacturers and as such
536 each manufacturer has to book the required capacity in a specific vehicle whose departure time is determined
537 by the 3PL. Thus, there is a limited capacity available at each moment in time which should be taken into
538 account when solving the integrated problem.

539 Furthermore, most studies consider a homogeneous fleet of vehicles. Recently, researchers have assumed
540 that the fleet consists of **heterogeneous vehicles** with different capacity restrictions and/or costs. In
541 future research, besides difference in capacity restrictions, heterogeneity in other parameters, e.g., delivery
542 speed, can be valuable to be considered. For example, Toptal et al. (2014) examine heterogeneity in cost
543 structures and time availability. However, in their study vehicle routing is not considered as consolidation
544 of different orders is not possible.

545 **Travel times** are included in all but one study, which is Meinecke & Scholz-Reiter (2014a). Similar to the
546 inclusion of processing times, including transportation times are important to obtain a reliable distribution
547 schedule. Furthermore, the majority of papers take into account **transportation costs**, consisting of
548 variable transportation costs based on, for example, the distance or time traveled, and fixed transportation
549 costs for using or hiring a vehicle. The studies which do not consider transportation costs all have a service
550 objective. Furthermore, in 15 studies, each vehicle can conduct **multiple trips**. If fixed transportation
551 costs are incurred based on the number of vehicles a company owns, allowing vehicles to execute more than
552 one trip can lead to cost savings, because a company has to own less vehicles, as indicated by Van Buer
553 et al. (1999). Thus, relaxing the single trip constraint can be beneficial.

554 Another important issue is **loading, unloading, or service times**. Some researchers explicitly take
555 service times into account, while other incorporate these into the travel times to the customer. Including
556 service times into travel times can only work in a VRP with time windows (VRPTW) as the service time of
557 the departure location is included. Otherwise, if the service time of the arrival location is included, it can
558 occur that the vehicle arrives at the location at the start of the time window, but in fact then the service
559 is already conducted. Ignoring these time periods can have an important impact on the delivery times.
560 In order to obtain reliable schedules, loading and unloading times should be included in further studies
561 on integrated PS-VRPs. Besides including loading times, loading constraints, such as multi-dimensional
562 packing constraints, unloading sequence constraints, stability constraints and axle weight limits, can be
563 incorporated in a VRP (Pollaris et al., 2015), and as such in an integrated PS-VRP.

564 Furthermore, **time windows** are a common characteristic in distribution operations. It can be observed
565 that these are included in the majority of the studies published since 2007. Delivery time windows indicate
566 in which period of time goods should be delivered at the customer's location. In contrast to time windows, a
567 delivery due date indicates the moment in time before or at which goods need to be delivered to a customer.
568 In a single machine environment, time windows are included in all studies without batch processing, whereas
569 when orders are batched only a single study includes time windows. Similarly, in a parallel machine context
570 and no batching, all studies take time windows into account, and the majority of studies with batching in
571 a parallel machine context considers time windows. In the studies with a bundling machine environment, a
572 job shop and a flow shop no time windows are included. Thus, time windows are not included in integrated
573 studies with a more complex machine environment.

574 **Penalty costs** can be incurred when delivery due dates or time windows are violated. Some studies
575 incorporate a time-dependent penalty cost. The later the goods are delivered compared to the specified
576 delivery deadline or time window upper bound, the higher the penalty cost incurred. Other apply a uniform
577 penalty cost, which is incurred for every violation of delivery due date or time window. In Low et al. (2014)
578 additionally a time-dependent penalty cost for early deliveries is incurred.

579 Currently, the major part of the studies is assuming deterministic models. In the literature reviewed,
580 uncertainties are often neglected. For instance, disruptions in production lines or traffic jams are not taken
581 into account in existing studies on integrated PS-VRPs. Nevertheless, these unexpected events can lead to
582 violation of production and distribution due dates or time windows. Thus, more research which incorporates
583 **stochastic aspects** can be valuable to be conducted. A review of stochastic VRP can be found in Toth &
584 Vigo (2014, pp. 213-240) and of stochastic production scheduling in Aytug et al. (2005).

585 To conclude, the first integrated studies often included a basic VRP with a homogeneous fleet with-
586 out time windows. Recently, researchers have considered heterogeneity in vehicle characteristics and time
587 windows. However, service times are still incorporated into a minority of studies. Thus, extensions to the
588 classical VRP can be incorporated in integrated PS-VRPs. For example, **split deliveries** are not considered
589 yet. In all studies discussed before, an order must be delivered to a customer in one time. Some studies allow
590 an intermediate level of load splitting. Customers can be visited in multiple trips to deliver different orders,
591 but a single order still cannot be split. However, when split deliveries are allowed more efficient schedules
592 could be possibly established, which could result in lower inventory holding costs and higher service levels
593 (Koc et al., 2013). Furthermore, **reverse logistics** could be included in the vehicle routing part of the
594 integrated PS-VRP problems. Pickup and delivery operations of damaged goods, wrongly delivered goods,
595 or waste collection could be done simultaneously with delivery of new goods. The VRP in the integrated
596 problem can be extended with backhauls. An extended review on vehicle routing problems with backhauls
597 can be found in Parragh et al. (2008).

598 4.4.4. *Objective function*

599 The overview of the problem characteristics reveals that most studies only optimize a single objective,
600 mainly cost minimization or service level maximization. However, scheduling problems often have multiple
601 conflicting objectives which need to be considered at the same time. Optimizing a single objective can
602 result in a poor performance on another objective. As such, **multi-objective integrated problems** have
603 to be applied in order to find the best possible compromise between the conflicting objectives. In most
604 cases several equivalent solutions, i.e., Pareto-optimal solutions, are possible. Based on the decision maker's
605 preferences a solution is selected.

Table 5: Solution methods

Authors	Opt. S.	EX	H	SA	TS	ILS	GA	MA	LNS	ALNS	ACO	Sim.
Single machine environment												
<i>No batching - no setup operations</i>												
Naso et al. (2007)							•					
Viergutz & Knust (2014)	•				•	•						
<i>Batching - No setup operations</i>												
Garcia et al. (2004)		•	•									
Chang & Lee (2004)			•									
Chen & Vairaktarakis (2005)		•										
Li et al. (2005)		•										
Geismar et al. (2008)							•	•				
Karaođlan & Kesen (2017)		•										
Devapriya et al. (in press)	•						•	•				
Chen et al. (2009)	•		•									
Li & Ferrell (2011)	•											
Zu et al. (2014)	•											
Li & Zu (2015)						•						
Low et al. (2013)	•						•					
Low et al. (2014)	•						•					
Low et al. (in press)	•						•					
Li et al. (2016)							•					
Jamili et al. (2016)	•		•		•							
Cheref et al. (2016)					•							
<i>Batching - Setup operations</i>												
Hurter & Van Buer (1996)			•									
Van Buer et al. (1999)				•	•							
Park & Hong (2009)	•							•				
Parallel machine environment												
<i>No batching - no setup operations</i>												
Ullrich (2013)	•						•					
<i>No batching - Setup operations</i>												
Amorim et al. (2013)	•											
Belo-Filho et al. (2015)	•		•							•		
<i>Batching - no setup operations</i>												
Chen & Vairaktarakis (2005)			•									
Russell et al. (2008)					•							
Chiang et al. (2009)					•							•
Lee et al. (2014)									•			
Chang et al. (2014)											•	
<i>Batching - Setup operations</i>												
Farahani et al. (2012)									•			
Bundling machine environment												
Li & Vairaktarakis (2007)			•									
Flow shop environment												

Table 5: (continued)

Authors	Opt. S.	EX	H	SA	TS	ILS	GA	MA	LNS	ALNS	ACO	Sim.
Scholz-Reiter et al. (2011)	•											
Job shop environment												
Meinecke & Scholz-Reiter (2014a)			•									
Opt. S. = optimization software		EX = exact method				H = heuristic						
SA = simulated annealing		TS = tabu search				ILS = iterated local search						
GA = genetic algorithms		MA = memetic algorithm				(A)LNS = (adaptive) large neighborhood search						
ACO = ant colony optimization		Sim. = simulation										

606 5. Solution approaches

607 This section describes the solution approaches which have been applied in the studies mentioned in
608 Section 4. Following the same structure as in the previous section makes it possible to identify whether
609 there is a link between the problem characteristics and machine environment and the solution method used.
610 Table 5 offers an overview of the solution methods applied in existing literature.

611 5.1. Single machine environment

612 5.1.1. No batch processing

613 *No setup operations.* The integrated PS-VRP for ready-mixed concrete considered by Naso et al. (2007) is
614 decomposed into two subproblems. In the first subproblem, orders are assigned to a production plant, and
615 a production and loading schedule at the plants is determined by using a hybrid genetic algorithm (GA).
616 The second subproblem determines delivery routes using constructive heuristics. The developed solution
617 algorithm is compared with four other constructive heuristics on a case study with five production plants in
618 the Netherlands.

619 Recently, Viegutz & Knust (2014) have proposed two heuristics based on a tabu search (TS) algorithm
620 for an integrated production and distribution problem for industrial chemicals with a limited lifespan. These
621 solution approaches are applied on cases in which the production and distribution sequence are the same.
622 One TS based metaheuristic decomposes the problem into two subproblems, while the other one solves the
623 problem in an integrated way. One subproblem in the decomposition approach determines the sequence,
624 whereas the other subproblem chooses the customer orders to process and deliver. For problems in which
625 the production and delivery sequences do not need to be the same, Viegutz & Knust (2014) provide an
626 iterated local search (ILS) algorithm. Instances with up to 4 time window widths and 50 customers for TS
627 and 30 customers for ILS are used. The integrated TS approach leads on average to better results compared
628 with the decomposition based TS method, especially for instances with a larger number of customers.

629 *5.1.2. Batch processing*

630 *No setup operations.* Garcia et al. (2004) solve an integrated PS-VRP with multiple plants for ready-mixed
631 concrete using a heuristic based on a minimum cost flow problem. The performance of the heuristic approach
632 is compared with a graph-based exact solution method. In the experiments, 11 combinations with up to
633 70 orders, 4 vehicles, and 3 plants are used. The performance of the solution algorithm decreases as the
634 number of vehicles increases.

635 Chang & Lee (2004) investigate a scenario with two customer areas and a single machine. The proposed
636 solution method combines the First Fit Decreasing bin-packing rule and Johnson’s (1954) rule. Worst-case
637 analyses are provided for the heuristic. Dynamic programming algorithms can optimally solve the two
638 variants with a single machine environment in Chen & Vairaktarakis (2005) and the problem in Li et al.
639 (2005). Li et al. (2005) show that the complexity decreases if only direct shipments are allowed, and if
640 the capacity of the single vehicle is unlimited. The proposed algorithms in Chang & Lee (2004), Chen &
641 Vairaktarakis (2005) and Li et al. (2005) are not applied to data instances or a practical case.

642 Geismar et al. (2008) make use of a two-phase solution approach to solve an integrated PS-VRP for an
643 industrial chemical adhesive with a limited lifespan. In the first phase, an order sequence for production
644 and distribution is generated by applying either a GA or a memetic algorithm (MA). In the second phase,
645 the sequence is divided into trips, the order in which the customers are visited within a trip is optimized,
646 and the trips are reordered using a shortest path algorithm. Six data sets are used of which three have
647 40 customers each, and three have 50 customers each. Using the GA approach leads to significant better
648 solutions than the MA approach. However, the efficiency of the proposed algorithm decreases in instances
649 in which the routing component has more influence.

650 Karaođlan & Kesen (2017) develop a branch and cut algorithm to solve the same integrated problem as
651 Geismar et al. (2008). In the lower bound procedure integrality constraints are relaxed and valid inequalities
652 are included. The upper bound procedure make use of the Clarke and Wright (1964) algorithm to obtain
653 a feasible solution. In order to sequence the orders optimally, Johnson’s (1954) algorithm is applied. The
654 same data as in Geismar et al. (2008) are used to evaluate the proposed algorithm. The experiments show
655 that the branch and cut algorithm outperforms the solution algorithm of Geismar et al. (2008).

656 Devapriya et al. (in press) propose a GA and two MAs to solve the presented integrated PS-VRP.
657 A “route first, cluster second” method is applied to generate subtours. Next, an algorithm to reduce the
658 makespan is used. The results obtained by the heuristics are compared with lower bounds. Instances with up
659 to only 4 customers can be solved within 20 hours with CPLEX. Experiments with 20, 30, and 40 customers
660 are executed using the three heuristics. For each number of customers, 30 instances are generated. Which
661 heuristic generates the best results, depends on the number of customers included.

662 Chen et al. (2009) decompose the integrated PS-VRP for perishable goods into two subproblems. The

663 constrained Nelder-Mead (1965) method, which is a direct search method, is used to solve the production
664 scheduling problem. A heuristic making use of insertion and improvement methods is used to solve the
665 VRPTW. Data of 100 retailers are generated based on Solomon’s (1987) problem set. Furthermore, a
666 sensitivity analysis shows that the objective value decreases with an increasing rate of decay, where it
667 increases with the fleet size independent of the time window requirements. Moreover, using more vehicles
668 leads to lower average loading ratio and less deterioration.

669 Li & Ferrell (2011) make use of AMPL and Gurobi software to solve an integrated PS-VRP for a
670 perishable product. Ten data sets with up to twenty customers are used. However, only small instances
671 up to 7 customers can be solved exactly. The extension of Zu et al. (2014) results in a MILP which is
672 solved for problems with up to 4 suppliers and 4 customers using the same software as used by Li & Ferrell
673 (2011). Instances in which the sum of the number of customers and suppliers is less than or equal to 5 can
674 be solved to optimality in a reasonable computational time. For larger problems, both studies show that
675 heuristics need to be developed. Li & Zu (2015) develop an ILS approach to solve the problem described in
676 Zu et al. (2014). In the experiments, 16 scenarios are tested with at most 12 customers and 12 suppliers.
677 The optimization software is able to find a solution within one hour for instances with at most 6 customers
678 and 6 suppliers, while the heuristic can find solutions for instances twice as large.

679 Low et al. (2013, 2014) apply two versions of a GA in each study in a “route first, cluster second”
680 method to solve an nonlinear integrated PS-VRP in a distribution center. The second GA is an adaptive
681 GA (AGA) in which the initial parameter values are dynamically modified. The heuristics are tested on
682 problems with up to 100 customers in Low et al. (2013) and up to 80 customers in Low et al. (2014). The
683 number of customers determines which of the two solution approaches leads to better results. Furthermore,
684 using different vehicle types results in lower total costs.

685 In Low et al. (in press), a backward adaptive genetic algorithm (B-AGA) and a forward adaptive genetic
686 algorithm (F-AGA) are developed. The F-AGA first solves the production scheduling problem, and later
687 the vehicle dispatching and routing problem, whereas the B-AGA first deals with the routing problem, and
688 thereafter the vehicle dispatching and production scheduling problem. The two AGAs are compared to each
689 other on instances with up to 80 customers. The B-AGA performs better in most cases, but the F-AGA
690 needs smaller CPU time for cases with more than 50 customers. Moreover, similar to the study of Low et al.
691 (2014), total costs decrease when different types of vehicles are used.

692 In order to solve the multi-objective integrated PS-VRP, Li et al. (2016) develop a non-dominated sorting
693 GA with the elite strategy. The proposed algorithm is compared with a Strength Pareto Evolution Algorithm
694 (see Zitzler & Thiele, 1999). Experiments with 20, 30, and 40 orders are conducted. The developed GA
695 outperforms the method of Zitzler & Thiele (1999). The quality of the solutions increases with the number
696 of iterations. Furthermore, the higher the vehicle capacity, the lower the distribution costs and waiting time.

697 Jamili et al. (2016) develop a TS metaheuristic to solve the single-objective problem. In the experiments,

698 small, medium and large instances have up to 7, 40 and 200 orders, respectively. Additionally, two heuristics
699 are proposed for the bi-objective problem in which the weighted sum of the average delivery time and total
700 distribution cost are considered as two separate objectives. A sensitivity analysis is executed to investigate
701 the impact of several parameters on the solutions. Better solutions are obtained when the number of
702 customers increases and the number of suppliers decreases. A higher vehicle capacity has a positive influence
703 on the distribution cost, but a negative one on the average delivery time. Finally, the integrated approach
704 is compared to an uncoordinated approach. It is illustrated that the integrated approach leads to better
705 solutions, especially for large-size problems.

706 Cheref et al. (2016) propose two TS methods to solve the integrated problem with uncertainties. The first
707 one is a standard robust optimization method, while the other is an online recoverable robust optimization
708 method. Random instances with a number of jobs between 10 and 100 are generated to test the proposed
709 solution approaches. The results show that the online recoverable robust method in general leads to better
710 and more robust solutions.

711 *Setup operations.* Hurter & Van Buer (1996) make use of a two-stage “route first, cluster second” procedure
712 to solve an integrated problem for newspapers. The routes are constructed using a forward looking greedy
713 algorithm. The distribution schedule consisting of delivery routes implies a production schedule as the
714 time between the start of production and the latest possible delivery date is limited. Finally, the time
715 feasibility of this implied production schedule is checked. Applying their proposed solution approach to
716 an American newspaper company results in lower distribution costs and distribution time compared with
717 the current practice of the company. For a similar nonlinear problem, Van Buer et al. (1999) propose
718 simulated annealing (SA) and TS approaches. Experiments show that allowing trucks to conduct multiple
719 trips decreases costs significantly. Similar to Hurter & Van Buer (1996), Van Buer et al. (1999) make use of
720 real data from an American newspaper company.

721 Park & Hong (2009) propose a hybrid GA in combination with local optimization algorithms. Using
722 instances with 100 customers and 9 products, the integrated approach is compared with an uncoordinated
723 solution method in which production sequencing and vehicle routing are treated separately. The obtained
724 total cost are on average 20% lower. Furthermore, a sensitivity analysis shows a positive relationship
725 between the number of customers and the total cost savings. The influence of the vehicle capacity is less
726 straightforward. Small and large capacities lead to higher cost reductions, whereas intermediate capacities
727 leads to smaller cost savings.

728 *5.2. Parallel machine environment*

729 *5.2.1. No batch processing*

730 *No setup operations.* Besides a GA, for small instances Ullrich (2013) uses a commercial optimization
731 software and two decomposition methods to solve an integrated PS-VRP. The decomposition approaches

732 solve the production and distribution subproblem sequentially and combine the obtained solutions into an
733 overall solution. Experiments show that the GA leads to better solutions than the decomposition methods
734 on 90 small-size instances with 7 orders, 2 machines, and 2 vehicles. As such integrating both problems can
735 result in significant performance improvements. Furthermore, the more vehicles or machines are used, the
736 lower the performance of the proposed algorithm becomes. For large instances, the optimization software and
737 the decomposition methods cannot be applied. In total 4800 instances with up to 50 orders, 5 machines,
738 and 10 vehicles are generated. The number of orders, vehicles and machines has a negative impact on
739 the performance. Additionally, the more order destinations are included in the problem, the lower the
740 performance of the genetic algorithm becomes.

741 *Setup operations.* In order to test the difference between lot sizing and batching in a study with perishable
742 and non-perishable products, Amorim et al. (2013) make use of the optimization software CPLEX to solve
743 instances with up to 5 customers and 3 products. Computational results show that lot sizing leads to costs
744 which are on average 6.5% lower, and results in a lower number of setups, a different sequence, lower setup
745 costs, a lower number of vehicles used and/or total traveled distance.

746 Belo-Filho et al. (2015) propose solution methods to tackle large size instances for the problem setting
747 presented in Amorim et al. (2013). Four solution methods are used by the authors: two standard MILP
748 solvers with and without initial solution, a fix-and-optimize (FO) heuristic, and an adaptive large neigh-
749 borhood search (ALNS). In order to evaluate the algorithms, 20 combinations were generated with up to
750 4 production lines, 15 customers and 10 products. The proposed ALNS performs on average 12.7% better
751 compared with the best solutions provided by the FO method and the MILP solvers after 3600 seconds.

752 5.2.2. Batch processing

753 *No setup operations.* In contrast to the two discussed scenarios with a single machine solved using exact
754 algorithms, the two problem variants with parallel machines considered in Chen & Vairaktarakis (2005) are
755 solved using a heuristic. The randomly generated data to evaluate the heuristics consist of up to 160 orders,
756 8 machines, and 5 customers. The value of integration is determined by comparing a sequential approach
757 and an integrated approach. The improvement is significant in most cases when the objective function is
758 based on the mean delivery time and in some cases when it is based on the maximum delivery time. The
759 effect of integration depends on the number of customers, the capacity of the shipment, and the weighting
760 parameter of both functions in the objective function. Hence, integration is more interesting when there are
761 more possibilities to consolidate orders. In most cases improvements of 5% and more are achieved and in
762 some cases improvements up to even 40% can be achieved by integration.

763 Russell et al. (2008) make use of a two-phase approach to solve an integrated PS-VRP for newspapers.
764 The production and vehicle loading sequencing problem is solved in phase one. In phase two an OVRPTWZC

765 is solved. A TS method is used during the route construction to improve the created routes. Data for 68
766 state edition delivery locations and 70 city edition delivery locations are provided. In a subsequent study,
767 stochastic aspects in both production and distribution parameters are included by Chiang et al. (2009). A
768 two-phase method using TS is used. The robustness of this deterministic solution in terms of service level
769 is evaluated by a simulation model. Similar to Russell et al. (2008), experiments using real-world data show
770 that a lower number of vehicles are needed and less distance needs to be traveled, while additionally in
771 Chiang et al. (2009) service levels increase.

772 Lee et al. (2014) develop a large neighborhood search (LNS) with various improvement algorithms to
773 solve a integrated PS-VRP for a nuclear medicine. In the overall algorithm, four algorithms are integrated
774 to solve the problem. By extending Solomon's (1987) problem instances with production run data, 29
775 instances with 100 orders are developed. Based on the experiments, the proposed solution method performs
776 well. Additionally, applying the solution approach leads to a lower number of vehicles used for deliveries
777 which results in lower costs compared to a real-world case with 277 customer stops.

778 Chang et al. (2014) develop an ant colony optimization (ACO) based heuristic with a dynamic program-
779 ming algorithm to solve an integrated PS-VRP with unrelated parallel machines. The ACO consists of path
780 construction and pheromone update. The construction is a three-step process. First, a production schedule
781 is determined by assigning orders to machines and determining the customer order sequence. Second, or-
782 ders are combined into distribution batches based on their completion times and estimated transportation
783 cost. Finally, vehicle routes are constructed. In order to evaluate the proposed solution approach, 162
784 instances were generated which lead to combinations with up to 8 machines, 20 customers, 100 orders, 3
785 vehicle capacities and 3 possible values for the objective relative preference on the customer service and
786 total distribution cost. Integration results in solutions that are on average 18.04% better than these obtain
787 by using a sequential solution approach. The value is positively influenced by the weighting factor in the
788 objective function and the vehicle capacity, and negatively by the number of customers.

789 *Setup operations.* In order to evaluate the formulated integrated problem for perishable food products, Fara-
790 hani et al. (2012) develop an iterative solution approach. The problem is decomposed in two subproblems:
791 production and distribution. A block planning concept is used to solve a MILP model for the production
792 schedule. The distribution subproblem is solved using an LNS. Data based on a real-world food caterer in
793 Denmark are used, and consist of up to 200 orders, 5 ovens, 25 vehicles, and 5 temperature levels. The
794 integrated approach leads to lower quality decay of approximately 40% with only a small increase in costs
795 compared with a sequential approach currently used by the food caterer. Furthermore, the objective value
796 improves as the products become more perishable. Additionally, a small increase in the weight for decay
797 costs in the objective function leads to a decrease in the quality decay without affecting the setup and
798 transportation costs substantially.

799 *5.3. Other machine environments*

800 Li & Vairaktarakis (2007) develop polynomial time heuristics and approximation schemes for an inte-
801 grated problem with a bundling machine environment. The heuristics make use of dynamic programming and
802 the Shortest Processing Time algorithm to sequence orders. Furthermore, lower bounds are computed. The
803 performances are evaluated using randomly generated problems with up to 80 orders, 5 customer locations,
804 and 3 vehicle capacities.

805 Scholz-Reiter et al. (2011) test the integrated problem of a flow shop and a VRP on a case study of an
806 original equipment manufacturer in Germany. The problem is optimally solved by CPLEX. Data with up
807 to 5 vehicles and 25 orders are used in the experiments. For very small instances with up to 7 orders and 2
808 vehicles, the optimal solution can be generated within short computational time.

809 Meinecke & Scholz-Reiter (2014a) use a multistep decomposition and integration (MSDI) heuristic to
810 solve an integrated problem of a job shop and a VRP. In the experiments, 17 customers and 3 products
811 are used. The MSDI heuristic is compared with three uncoordinated strategies in which first a production
812 schedule is determined and based on this a distribution schedule, or the other way around. The results show
813 that applying the MSDI heuristic results in lower overall costs, with savings ranging from 6.9% up to 17.7%.

814 *5.4. Solution methods: discussion*

815 Although all studies discussed in this review consider an integrated PS-VRP, some authors propose an
816 algorithm which solves the problem in a more separated way by dividing the integrated problem into sub-
817 problems. Each subproblem is solved using its own neighborhoods. Afterwards the solutions are integrated
818 and the feasibility of the solutions according to the constraints of both subproblems is checked. Hurter &
819 Van Buer (1996), Naso et al. (2007), Russell et al. (2008), Chiang et al. (2009), Chen et al. (2009), Farahani
820 et al. (2012), Meinecke & Scholz-Reiter (2014a), and Chang et al. (2014) make use of such a separated solu-
821 tion method. Van Buer et al. (1999), Chang & Lee (2004), Garcia et al. (2004), Geismar et al. (2008), Park
822 & Hong (2009), Ullrich (2013), Low et al. (2013, 2014, in press), Lee et al. (2014), Belo-Filho et al. (2015),
823 Li & Zu (2015), Li et al. (2016), Jamili et al. (2016), Cheref et al. (2016), and Devapriya et al. (in press)
824 apply an integrated solution approach which works on the integrated solution and their neighborhoods.
825 Viergutz & Knust (2014) present both a separated and an integrated solution algorithm, and compare a
826 decomposition based TS method and an integrated TS method. The integrated method outperforms on
827 average the decomposition approach, especially in cases with a larger number of customers.

828 When production and distribution functions are solved simultaneously, the complexity of the problem
829 structure increases. The formulation of an integrated planning problem often contains many variables and
830 constraints. Due to this complexity of integrated PS-VRPs, exact methods are only applied for studies with
831 a relatively simple single machine environment. Furthermore, in a single machine context without batch

832 production, metaheuristics, such as GA, TS and ILS, are used as solution approaches. In a single machine
833 environment with batch processing, both heuristics and metaheuristics are proposed as solution methods.

834 All studies with a parallel machine environment are solved using a heuristic or metaheuristics, such as
835 TS, (A)LNS, GA and ACO. The only exception is the study of Amorim et al. (2013) which is only using a
836 commercial optimization software as solution method. Belo-Filho et al. (2015) propose a fix-and-optimize
837 heuristic and an ALNS to solve the problem formulated by Amorim et al. (2013). In studies with other
838 machine environments either optimization software or a heuristic is used as solution method.

839 In general, instances with at most 100 customer orders are used to evaluate the performance of the
840 developed (meta)heuristics. A few studies include instances with up to 200 orders. Additionally, often the
841 problem is solved with commercial optimization software, such as CPLEX and LINGO, to compare the
842 results of both solution approaches. Commercial optimization software is capable to find optimal solutions
843 for instances with up to 7 customers, except Park & Hong (2009) who are solving instances with up to 21
844 customers. Furthermore, in a simple single machine environment with batching, Karaođlan & Kesen (2017)
845 solve instances with up to 50 customers using a branch and cut algorithm.

846 In short, Table 5 reveals that solution methods based on metaheuristics, such as TS and GA, are often
847 applied to find high-quality solutions in reasonable computational time. However, further research to develop
848 fast and robust solution algorithms is necessary to solve real-world problems. A relatively new and promising
849 class of solution approaches is matheuristics, which combine metaheuristics and exact methods. These
850 methods have proved to exhibit excellent performance and find optimal or close-to-optimal solutions of large
851 instances in very limited computing times (Doerner & Schmid, 2010; Archetti & Speranza, 2014).

852 **6. Conclusion and future research opportunities**

853 Production and distribution are traditionally solved separately. However, this leads to suboptimal solu-
854 tions. Integration can lead to an average improvement between 5% and 20% compared to an uncoordinated
855 approach, but even improvements up to 40% can be achieved. Therefore, in the last decade, integrating
856 production scheduling and vehicle routing problems at the operational decision level received more interest
857 in scientific literature.

858 This review paper focuses on integrated studies in which distribution operations are executed using ve-
859 hicle routes, i.e., integrated production scheduling-vehicle routing problems (PS-VRPs). In this paper, an
860 extensive review of recent research in the field of integrated PS-VRPs at the operational decision level is pro-
861 vided. Additionally, a classification of existing research based on production and distribution characteristics
862 is made. A classification matrix is proposed to identify which combinations of production and distribution
863 characteristics are already investigated. Both problem characteristics and solution methods used in existing
864 studies are reviewed.

865 In the production scheduling subproblem often a simple machine environment with a single production
866 level in a single plant is considered, i.e., a single or parallel machine(s). In the vast majority of studies, orders
867 are processed in batches. Although setup operations can have an impact on the reliability of the production
868 schedule, these are often neglected in the production process. Additionally, other production characteristics
869 such as order release dates and precedence relationships are generally not considered in integrated PS-VRP
870 studies. In the distribution part of the integrated problem, most studies use a basic VRP with homogeneous
871 vehicles. Transportation costs are incurred in the majority of the published integrated PS-VRPs. Delivery
872 time restrictions such as time windows and delivery due dates are imposed in approximately half of the
873 studies. Cost minimization and service level maximization are most common used as objective criterion.

874 Integrated PS-VRPs are complex and as a consequence solving these problems with exact methods is hard
875 for large instances. Only for production environments with a single machine exact methods are developed.
876 Most studies make use of metaheuristics to solve the problem. Especially tabu search and genetic algorithms
877 are frequently applied as solution algorithms.

878 Based on the classification and discussion of the reviewed papers, the following future research opportu-
879 nities can be highlighted to extend the current research on integrated PS-VRPs.

880 *Real-life characteristics.* Integrated PS-VRP models can only become valuable for decision managers when
881 real-life properties of the production and distribution system are taken into account.

882 a) Production characteristics: nowadays, companies use mass production to be able to handle all customer
883 orders as fast as possible. An efficient machine environment for mass production are flow shops and job
884 shops. As such investigating these environments with multiple production levels can be highlighted as
885 an important opportunity for further research on integrated PS-VRPs in order to, e.g., minimize the
886 total time needed for production and distribution. Additionally, in reality resources need to be prepared
887 before starting the processing of a new order. This setup operation takes time, and as such needs to be
888 considered when production schedules are determined.

889 b) Inventory characteristics: inventory aspects are a common feature of production planning problems.
890 Although, inventory decisions are more at the tactical decision level, when solving an integrated PS-VRP
891 inventory capacity restrictions and holding costs should be taken into account as these can influence,
892 e.g., total costs incurred. Thus, further research should deal with holding costs and limited inventory
893 capacity.

894 c) Distribution characteristics: in future research, the distribution part should extend the classical VRP.
895 Companies often collaborate with a 3PL service provider for their distribution operations. These service
896 providers have a large fleet of vehicles, often differing in loading capacity, cost structures, and travel
897 speed restrictions. Including this heterogeneity of vehicles in integrated studies is a valuable research
898 opportunity. Moreover, in order to obtain a reliable production and delivery schedule, service times at

899 the plant and at the customer locations should be taken into account as these can have an influence
900 on the delivery time promised to customers. Additionally, including backhauls into integrated PS-VRPs
901 can be interesting in order to model the pickup of wrongly delivered or damaged products at customer
902 locations.

903 d) Objective criterion: in the current competitive business environment companies have to offer high quality
904 service at the lowest possible cost in order to remain competitive. Therefore, future research should
905 examine multi-objective problems instead of minimizing cost or maximizing service level separately.

906 *Uncertainty.* In real life not all orders and parameter values are known in advance. The exact moment
907 of time when orders are placed by customers can often not be known. Additionally, the travel times are
908 influenced by traffic jams. Thus, instead of using deterministic models for integrated PS-VRPs in future
909 studies stochastic aspects should be incorporated.

910 *Solution algorithms.* Companies have to deal with a large number of orders. Even for this large amount
911 of data, it is necessary to have a good solution for the integrated problem in short computational time.
912 Furthermore, for stochastic integrated studies, solution algorithms which can cope with uncertainty need to
913 be developed. Thus, further research needs focus on fast and robust solution approaches. Matheuristics are
914 highlighted as a promising research direction and have already proved to be capable to obtain high-quality
915 solutions in a short computational time.

916 *Value of integration and sensitivity analysis.* Little research has been done so far on the value of integration.
917 Future research should be conducted to identify in which situations integration can be useful. Furthermore,
918 the discussion of the reviewed studies reveals that the influence of some problem characteristics, such as the
919 number of customers and vehicle capacity, on the value of integrated PS-VRPs is not straightforward. Thus,
920 there is a need for further research on the impact of problem characteristics on the value of integrating the
921 two subproblems.

922 **Appendix A. Supplementary material**

923 The classification matrix for each machine environment can be found in a spreadsheet file added to the
924 online version.

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