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Multi- Criteria Decision Analysis

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# SUSTAINABILITY INDICATORS FOR BIOBASED CHEMICALS: A DELPHI STUDY USING MULTI-CRITERIA DECISION ANALYSIS

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## ABSTRACT

Biobased chemistry has gained interest and has the potential to tackle some of the sustainability challenges the chemical industry must endure. Sustainability impacts need to be evaluated and monitored to highlight the advantages and pitfalls of different biobased routes over the entire product life cycle. This study aims for expert consensus concerning indicators needed and preferred for sustainability analysis of biobased chemicals in Europe. Experts are consulted by means of a Delphi method with stakeholders selected from three core groups: the private, public and academic sector. Best-Worst Scaling (BWS) is performed to gather data on the prioritization of the sustainability indicators per respondent. Afterwards, Multi-Criteria Decision Analysis (MCDA) is used to develop a consensus ranking among the experts. The results show that *GHG emissions*, *market potential* and *acceptance of biobased materials* are deemed the most crucial indicators for respectively environmental, economic and social sustainability. Expert consensus is positive in all three sustainability domains, with the strongest consensus measured for environmental sustainability showing a median Kendall's  $\tau$  of 0.63 ( $\tau$  ranging from -1 to 1) and the weakest consensus found within social sustainability showing a median Kendall's  $\tau$  of 0.50. Further research can apply the ranked indicators on specific case studies to evaluate the practicability of the defined indicator set.

**KEYWORDS** Biobased chemicals – Sustainability indicators – Indicator selection – Delphi study – Best-Worst Scaling – Multi-Criteria Decision Analysis

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## 1. INTRODUCTION

As population is growing and fossil resources are shrinking, more attention is paid to building and maintaining a sustainable global economy. The desire of countries to reduce fossil fuel import dependency, stimulate regional and rural development, mitigate climate change, and promote circularity, has driven the 'start' of the transition towards a biobased economy (Chiu et al., 2018; Jong et al., 2011; Ranta et al., 2018). However, this transition to an economy based on renewable resources is expected to have many setbacks and obstacles on a technical and political level (Philp, 2017). A biobased economy does not guarantee an increase of environmental, economic and social sustainability. While biobased technologies and products can potentially decrease greenhouse gas emissions (GHG) and reduce ecotoxicity, it can also trigger adverse effects like e.g. land use change (LUC), soil degradation and pollution of water resources (Gawel and Ludwig, 2011; Pursula et al., 2018). It is important to assess these sustainability impacts of biobased products and steer technologies towards sustainable development, while still being at a low Technology-Readiness Level (TRL).

Many definitions and assumptions about the concept of 'sustainability' do exist. A well-known definition introduced by the World Commission on Environment and Development (WCED) is: "sustainable development is development that meets the needs of the present without compromising the ability of future generations to meet their own needs" (WCED, 1987). With this statement from the famous 'Brundtland Report', the WCED popularised 'Sustainable Development' and organizations increasingly adopted a strategy to move towards sustainability (Carter, 2018). However, putting this definition into practice has been a challenge for decades as it leaves room for many interpretations (Bennich and Belyazid, 2017). As a result, practitioners of sustainability analysis currently use different sustainability indicators which leads to a lack of harmonization (Philp, 2017).

Sustainability analysis often includes a (Social) Life Cycle Assessment (SLCA) or Techno-Economic Assessment (TEA), which are methods used to evaluate technologies and products (Hoogmartens et al., 2014). An evaluation of the entire product life cycle is recommended to accommodate a wider perspective on biobased sustainability. Within the biobased economy, SLCA and TEA are most often developed for biofuels and bioenergy (Fritsche and Iriarte, 2014). However, biobased chemicals can potentially be sold at a higher selling price which creates more opportunities within the biobased and chemical industries (Fritsche and Iriarte, 2014; Wu et al., 2018). Within the European bioeconomy, the highest levels of labor productivity were achieved in the manufacturing of biobased chemicals, pharmaceuticals, plastics and rubber (Ronzon et al., 2017). Biobased chemicals are chemicals which are at least partially derived from biomass, such as plants, trees or animals, with the biomass potentially undergoing physical, chemical or biological treatment (European Committee for standardization, 2014). The corresponding biobased feedstock encompasses agricultural crops, dedicated energy crops and trees, agriculture and forestry residues, aquatic plants, and animal and municipal waste (Sheldon, 2011). A large amount of chemicals can be produced from biomass like many platform chemicals, amino acids, vitamins, polymers and industrial enzymes (Philp et al., 2013).

Next to economic opportunities, there is also an environmental justification to explore the market of biobased chemicals. The introduction of biobased chemistry can potentially reduce the number of toxic chemicals being produced and so benefit human and environmental health. The production of chemicals in the European Union reached 319.5 million tonnes in 2016, with approximately 63% of these chemicals being hazardous to human health (Eurostat, 2017a). The implementation of stringent regulatory frameworks, like REACH (Registration, Evaluation and Authorization of Chemicals) and RoHS (Restriction on Hazardous Substances), has driven the industry to look for less toxic substitutes, including biobased chemicals. Other potential sustainability benefits include the reduction of greenhouse gas emissions, biodegradability, employment opportunities, local production, etc. A

thorough sustainability analysis and comparison with the fossil-based counterpart is necessary to draw proper conclusions and invest in the most sustainable alternative. The entire product life cycle of a biobased chemical should be taken into account in such an analysis to correctly estimate the sustainability impacts of technologies and products. Figure 1 shows the simplified life cycle of a biobased chemical from raw material extraction to possible end-of-life options.

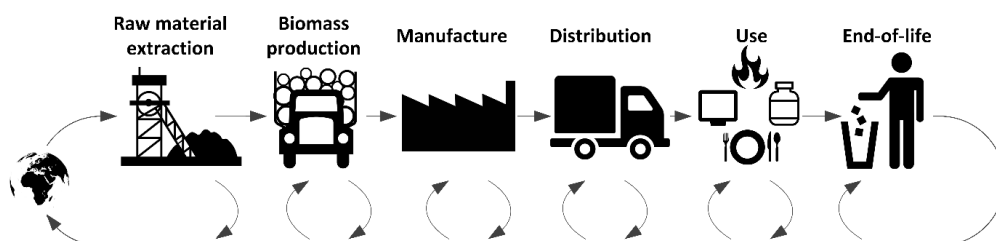


Figure 1. Total life cycle of a biobased product (Thomassen, 2018)

An in-depth analysis on the criteria, indicators and remaining gaps within sustainability evaluations of biobased chemicals was done in Van Schoubroeck et al. (2018). The review shows that a complete and comprehensive indicator framework for the evaluation of sustainable biobased chemicals does not exist. The existing indicator sets are often incomplete, lack an holistic view on sustainability and require more focus on the applicability for biobased chemicals (Van Schoubroeck et al., 2018). There is a lack of inclusion of social and economic impact categories and most assessments stay one-dimensional using a limited set of environmental indicators (Philp, 2017; Van Schoubroeck et al., 2018).

This study will be the first to develop a complete and balanced set of indicators to perform sustainability evaluation, specifically for biobased chemicals. A consensus ranking can lay the foundation for the harmonization of sustainability analysis within the field of biochemistry. Industrial, governmental and academic stakeholders will be able to identify promising and emerging products and factor in sustainability considerations for funding and procurement decisions. By assessing environmental, as well as social and economic aspects, sustainability barriers can be identified and addressed starting from a low TRL. This shortens time-to-market of new sustainable biobased products and facilitates their implementation. Entailing this full sustainability analysis enables industries and policy makers to bring sustainable biobased chemicals to the society and foster the biobased economy as a whole. Furthermore, this study contributes to the development of a mixed-method using qualitative (i.e. Delphi) and quantitative (i.e. MCDA) tools, which can deal with many attributes (i.e. sustainability indicators) in an ordinal way.

The paper is structured as follows: section 2 provides an overview of the different research steps and methods. In section 3 the research outcomes are quantitatively described, compared and a final consensus sustainability ranking is proposed. Section 4 further discusses the results and limitations of this study, and provides suggestions for future research. Section 5 concludes the paper.

## 2. METHOD

The research goal requires a methodological approach which (1) collects and interprets information about sustainability indicators on the one hand, and (2) ranks the indicators based on their relevance on the other hand. Therefore, a Delphi study was combined with a Multi-Criteria Decision Analysis (MCDA) to fully address the research question. Previous research at the Engineer Research and Development Center (ERDC) shows that the combination of these methods can resolve research designs which involve decision-making under situations of high complexity and uncertainty (De Carvalho et al., 2017; B. Trump et al., 2018; B. D. Trump et al., 2018). A Delphi survey is an iterative group facilitation methodology, designed to transform opinion into group consensus (Hasson et al.,

2000). The Delphi method is pooling the talents of experts to reach consensus based on structured feedback (Chang et al., 2000). Using group feedback from the previous round, the researcher develops a next round of questions for the respondents (Okoli and Pawlowski, 2004). Delphi techniques are useful for indicator selection of complex sustainability issues (Benitez-Capistros et al., 2014; Hai et al., 2014; Mapar et al., 2017). This qualitative survey method contributes to a higher efficiency of quantitative techniques such as MCDA (De Carvalho et al., 2017; Kendall, 1970). A combination of Delphi and MCDA is already widely applied in the topic of sustainability (Chiu et al., 2018; De Feo et al., 2018; Zhao and Li, 2016).

In this study, a two-round Delphi survey is conducted with an open and closed question round to select and prioritize sustainability indicators for the evaluation of biobased chemicals. The questionnaires were created in Qualtrics Software (© 2018 Qualtrics®) and distributed by e-mail to experts. A full version of the questionnaire can be provided by the authors upon request. Participants were selected based on their expertise in sustainability and biobased chemistry. The experts are divided into the following three core groups: private sector (industrial companies), public sector (administrations, certification and labelling bodies and non-governmental organizations) and academic sector (universities and research institutes). Literature recommends at least 10 experts, which are anonymous to each other, for a Delphi panel to be able to reach consensus based on group dynamics (Okoli and Pawlowski, 2004). In total, 246 potential experts in Europe were contacted for this study.

### 2.1. First Delphi round

In the first Delphi round, open questions are asked to brainstorm and gather data for the creation of a list of sustainability indicators. In total, the responses of 71 experts are included for analysis (response rate: 29%), with 39.44% of the experts working in industry, 39.44% of the experts working in academics and 21.13% of the experts working in the public sector. The respondents are located in twelve different countries in Europe, most of which holding a doctoral degree (64.99%). The experts' answers are analysed by open coding, using the NVivo software for qualitative data analysis (NVivo, 2015; Strauss and Corbin, 1998). Open coding is defined as the "analytical process through which concepts are identified and their properties and dimensions are discovered in the data" (Strauss and Corbin, 1998). The outcome of this qualitative analysis was merged with the results of a literature review performed by Van Schoubroeck et al. in 2018 and resulted in a comprehensive list of indicators which was used as input for the second Delphi round.

### 2.2. Second Delphi round

"The objective of MCDA is the study of decision problems in which several points of view must be taken into consideration" (Roy and Vincke, 1981). As the decision problem in this particular study entails more than nine attributes (i.e. indicators) per sustainability dimension, the use of certain MCDA methods, such as AHP (i.e. Analytic Hierarchy Process) or MACBETH (Measuring Attractiveness by a Categorical Based Evaluation Technique) are not appropriate for this study (Bana e Costa and Chagas, 2004; Saaty and Ozdemir, 2003). Data collection is time consuming and complex when many attributes are involved, and the selection of an appropriate MCDA has to be adapted to this specific multi-attribute situation. The utilization of Best-Worst Scaling (BWS) exercises was therefore selected as a fitting data collection method for the second Delphi round. Finn and Louviere introduced BWS in 1992 as an alternative for the use of rating scales in questionnaires (Flynn and Marley, 2014). BWS is a cost-efficient way of obtaining more information from the experts (Finn and Louviere, 1992; Flynn and Marley, 2014). BWS provokes discrimination and avoids using a rating scale by asking the experts to indicate the 'best' and 'worst' item from a set of attributes (Lee et al., 2008). In this study, the BWS method is used to measure the preference scores from a list of sustainability indicators by using experts opinion. Afterwards the survey data is used to compose a ranking per respondent, which

provides the input needed to perform a specific MCDA approach called AURORA (i.e. aggregating uni-criterion rankings into one ranking) (De Keyser and Springael, 2009). The AURORA method merges and compares the experts' rankings, respecting the ordinal character (De Keyser and Springael, 2009; Keune et al., 2013).

Sawtooth's SSI Web platform (© 2018 Sawtooth Software ®) is used to build Balanced Incomplete Block Designs (BIBD) for the BWS exercise. Three different questionnaire versions were created, each containing three separate block designs for the environmental, social and economic aspects of sustainability. Every questionnaire design contains 25 questions with 6 attributes shown per question. The design algorithm is comparable with those of a Choice Based Conjoint (CBC) and is created based on one- and two-way frequencies, positional balance and connectivity (Sawtooth Software, 2013). The three questionnaire versions are assigned randomly to the different respondents. In total, 47 respondents filled out the 25 BWS exercises. Only the experts that responded to the first Delphi survey were contacted again for the second Delphi round (response rate: 66%).

The Hierarchical Bayes (HB) method from Sawtooth Software is used to estimate the preference scores for each respondent. HB is a "data borrowing" technique, stabilizing part-worth estimates for each individual by means of borrowing information from other respondents within the same data set (Orme and Baker, 2000). Potential rankings are developed by applying three different methods to compare and improve potential rankings: (1) HB average ranking, (2) HB frequency ranking and (3) HB AURORA ranking. The first two methods, average ranking and frequency ranking, can be conducted using the Sawtooth Software. Afterwards, a specific Branch-and-Bound algorithm is written in C++ to apply the MCDA-method, AURORA. AURORA requires pairwise comparisons between the respondents and a ranking of the alternatives per respondent. Based on the HB preference scores, a ranking per respondent is first computed. The higher the preference score of a respondent for a certain indicator, the higher the ranking position for that indicator. The rank correlation coefficient of Kendall, referred to as Kendall's  $\tau$ , is used to measure how well a candidate consensus ranking fits a respondent's ranking (De Keyser and Springael, 2009; Kendall, 1938).

$$\text{Kendall's } \tau = \frac{2*(C-D)}{n^2-n} \text{ where } C + D = \frac{n^2-n}{2}$$

with C = Concordant pairs and D = Discordant pairs

The value of Kendall's  $\tau$  ranges from -1 to 1, from perfect disagreement to perfect agreement. The median of these correlation coefficients is determined after every iteration and maximized over the set of potential consensus rankings. In Appendix A the pseudocode of the operating principle is provided. The flowchart of the research steps, including the HB AURORA ranking is shown in Figure 2.

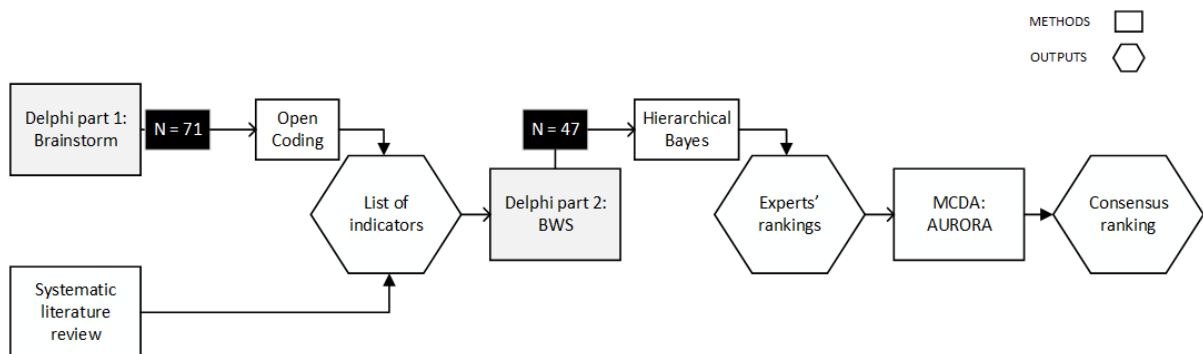


Figure 2. Flowchart research steps (mixed Delphi – MCDA method)

### 3. RESULTS

Table 1 represents the outcome of the first Delphi round, created by combining open coding and literature review. In total, 20 environmental attributes, 13 economic attributes and 15 social attributes were selected for further analysis in a second Delphi round. A brief description of these indicators, also provided to the experts in the second questionnaire round, is included in Appendix B.

Furthermore, in the first Delphi round, the respondents were asked which evaluation tool they preferred to measure sustainability of biobased chemicals: ‘a single index’, ‘multiple indicators’ or ‘both’. The results of this survey indicate that 56 experts prefer multiple indicators, 14 choose both and only 1 prefers a single index. The experts in favour of multiple indicators point out that sustainability is too complex to summarize in one index. Providing a scoreboard with multiple indicators allows for more transparency and visualisation of the trade-offs between different sustainability impacts. Aggregation and weighing may mask those trade-offs and present an oversimplification of reality. The reason why some experts have chosen ‘both’, is mostly due to the communication aspect of an index. It allows easy communication with non-experts, providing a good foundation for first ranking and selection. However, most experts indicate that the index has to be accompanied by separate scores for different stand-alone indicators. A single index allows for direct comparison between biobased alternatives, but similar index-scores might be calculated even when products differ on specific sustainability aspects.

ENVIRONMENT	ECONOMY	SOCIETY
Abiotic fossil depletion	Capital productivity	Acceptance of biobased chemicals
Abiotic mineral depletion	Energy cost	Child labor
Acidification	Labor productivity	Community support and involvement
Agricultural land occupation	Land productivity	Cultural heritage
Ecotoxicity	Market potential	Discrimination
End of life options	Process innovation	Education and training
Energy efficiency	Product efficiency	Fatal work injuries
Eutrophication	Product innovation	Human toxicity
GHG emissions	Raw materials cost	Income levels
Ionising radiation	Subsidies	Job creation
Management practices in crop production	Technical risks	Product transparency
Natural land transformation	Transportation cost	Security measures
Organic carbon depletion	Waste disposal cost	Social security
Particular matter formation		Working hours
photo-oxidant formation		Workplace accidents and illnesses
Raw material efficiency		
Soil erosion		
Stratospheric ozone depletion		
Waste generation		

*Table 1. Sustainability indicators for assessment of biobased chemicals*

In the second Delphi round, responses of the BWS exercises were analysed using Hierarchical Bayes with all of the experts reaching a fit-statistic, a Root Likelihood, higher than a minimum of 0.167 (Sawtooth Software, 2009). Tables 2-4 show the results of the analysis of the BWS data. The fifth and the sixth column entail a counting analysis, showing the proportion an indicator is picked as best and/or worst. Some attributes are never picked ‘best’ like *photo-oxidant formation*, *ionising radiation* and *cultural heritage*. *Ionising radiation* has the highest consistency in answers with 60% of the experts indicating it as ‘least important’.

The fourth column shows the average rescaled utility scores (i.e. preference scores) per sustainability indicator. High importance is given to *GHG emissions*, with an average utility score of 14.40, followed by *raw material efficiency* with 10.27 and *end of life options* with 10.04. Low importance is given to *ionising radiation* and *photo-oxidant formation* with average scores of 0.18 and 0.35. Overall, the

average utility scores of the environmental attributes decrease more gradually compared to the economic and social dimension. For the economic dimension a stable middle section is noticed with utility scores between 8.98 and 8.20 for the attributes *process innovation*, *product innovation*, *energy cost*, *technical risks*, *land productivity* and *capital productivity*. The highest utility scores are assigned to *market potential* and *raw materials cost* with 18.41 and 15.57. For the social attributes, the indicators having the highest importance are *human toxicity*, *product transparency*, *job creation* and *acceptance of biobased materials*. According to the experts, these four attributes together account for 51.11% of the total importance in social sustainability. In Appendix C, the distribution of the average rescaled utility scores per dimension are shown.

The second column displays the results of the HB average ranking (i.e. the first ranking method), enclosing a ranking based on the average utilities per indicator with the attributes *GHG emissions*, *market potential* and *human toxicity* ranked first for respectively the environmental, economic and social dimension. *Ionising radiation*, *waste disposal cost* and *cultural heritage* are ranked last. However, these average utility scores, used to create the average ranking, should be handled with care as they are affected by extreme values.

Indicator	Hierarchical Bayes analysis			Counting analysis	
	Average ranking	Frequency ranking	Rescaled utility score	Best count proportion	Worst count proportion
GHG emissions	1	1	14,3964	0,5750	0,0083
Raw material efficiency	2	2	10,2738	0,3417	0,0417
End of life options	3	3	10,0402	0,3500	0,0833
Ecotoxicity	4	4	7,6652	0,2250	0,0250
Waste generation	5	5	6,7041	0,2417	0,1000
Energy efficiency	6	6	6,4310	0,1667	0,0750
Eutrophication	7	9	5,9786	0,1917	0,0500
Natural land transformation	8	7	5,4493	0,1833	0,1250
Agricultural land occupation	9	8	5,3674	0,1750	0,1417
Abiotic fossil depletion	10	10	5,2322	0,2000	0,1167
Organic carbon depletion	11	12	4,9843	0,1667	0,0417
Water consumption	12	11	3,9648	0,1083	0,1333
Management practices in crop production	13	14	3,6921	0,1500	0,2583
Soil erosion	14	13	2,9394	0,0667	0,1583
Acidification	15	16	2,2364	0,0750	0,1917
Stratospheric ozone depletion	16	18	1,5164	0,0667	0,3167
Particular matter formation	17	17	1,3784	0,0167	0,2333
Abiotic mineral depletion	18	15	1,2158	0,0333	0,2833
photo-oxidant formation	19	19	0,3527	0,0000	0,3500
Ionising radiation	20	20	0,1815	0,0000	0,6000

Table 2. Best-Worst Scaling results for the environmental dimension

Indicator	Hierarchical Bayes analysis			Counting analysis	
	Average ranking	Frequency ranking	Rescaled utility score	Best count proportion	Worst count proportion
Market potential	1	1	18,4073	0,4574	0,0233
Raw materials cost	2	2	15,5672	0,3250	0,0333
Process innovation	3	4	8,9783	0,2164	0,1194
Product innovation	4	3	8,6059	0,1716	0,0672
Energy cost	5	5	8,6042	0,1667	0,0333
Technical Risks	6	6	8,5811	0,1825	0,0584
Land productivity	7	7	8,5131	0,2417	0,1333
Capital productivity	8	8	8,1990	0,1168	0,1241
Product efficiency	9	9	6,5183	0,1085	0,1085
Subsidies	10	12	3,2001	0,0949	0,4307
Labor productivity	11	11	1,6609	0,0583	0,3167
Transportation cost	12	13	1,6474	0,0310	0,4651
Waste disposal cost	13	10	1,5173	0,0149	0,2388

Table 3. Best-Worst Scaling results for the economic dimension



Indicator	Hierarchical Bayes analysis			Counting analysis	
	Average ranking	Frequency ranking	Rescaled utility score	Best count proportion	Worst count proportion
Human toxicity	1	1	13,7164	0,3358	0,0373
Product transparency	2	2	13,3042	0,3167	0,0833
Job creation	3	3	12,2509	0,3723	0,1095
Acceptance of biobased materials	4	4	11,8403	0,3798	0,1628
Fatal work injuries	5	5	7,5035	0,2083	0,1500
Workplace accidents and illnesses	6	6	6,6466	0,1240	0,0775
Community support and involvement	7	7	6,3201	0,1866	0,1343
Income levels	8	8	5,6892	0,0949	0,1241
Education and training	9	9	4,8797	0,0930	0,1705
Child labor	10	15	4,8053	0,0970	0,3284
Social security	11	11	3,9995	0,0917	0,1833
Security measures	12	10	3,8287	0,0917	0,2083
Discrimination	13	12	2,3004	0,0511	0,1533
Working hours	14	13	1,9336	0,0333	0,2500
Cultural heritage	15	14	0,9817	0,0000	0,3500

Table 4. Best-Worst Scaling results for the social dimension

In the third column, the HB frequency rankings (i.e. the second ranking method) are constructed based on the frequency an item was placed at a certain rank order. Individual rankings were created using the individual preference scores from the HB analysis. A first example is given in Figure 3, where a pairwise comparison is made between the frequencies of the attributes *subsidies* and *transportation cost* at a certain rank position. Although these frequency analyses give a good first impression of a final consensus ranking and avoids averaging, the distribution of some attributes can also be too dispersed for comparison. A second example, provided in Figure 3, shows the difficulty to compare the frequencies of four selected social indicators. To improve the validity of the final ranking, a model was created based on the HB AURORA method (i.e. the third ranking method) to construct a reliable consensus ranking.

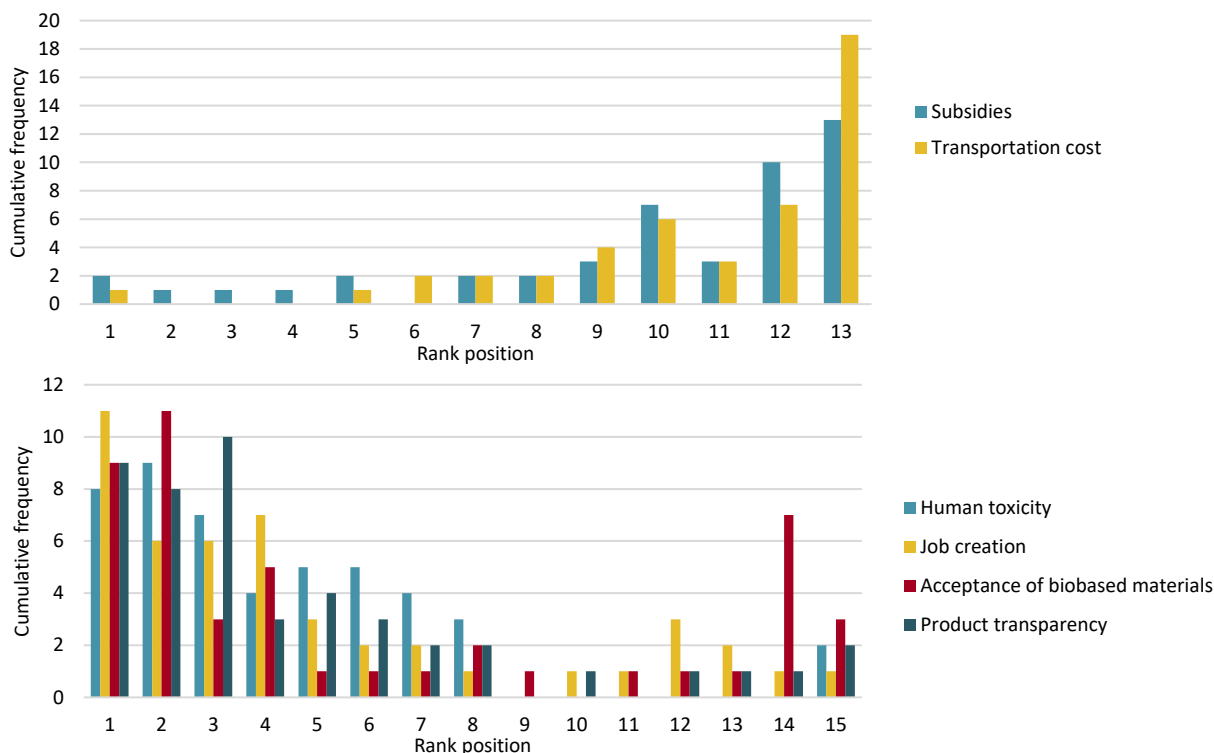


Figure 3. Cumulative frequencies of the rank positions

For the third ranking method, a Branch-and-Bound algorithm is written using the method of Springael and De Keyser (2009) to determine a prioritization of sustainability indicators per dimension (i.e. environment, economy and society). The median Kendall's  $\tau$  is maximized to select the best fitting ranking. Multiple optimal solutions are found by running the Branch-and-Bound algorithm per sustainability dimension: 1 optimal solution for the environmental dimension, 23 optimal solutions for the economic dimension and 974 optimal solutions for the social dimension. An example is given in Figure 4, where the 23 solutions for the economic dimension are compared. Every optimal solution has the same maximized median Kendall's  $\tau$ , which is 0.6316 for the environmental sustainability solutions, 0.5641 for the economic sustainability solutions and 0.5048 for the social sustainability solutions. Intuitively, for the economic dimension, this means that at least 50% of the respondents have a rank correlation coefficient of 0.5641 or more with regard to the optimal solution.

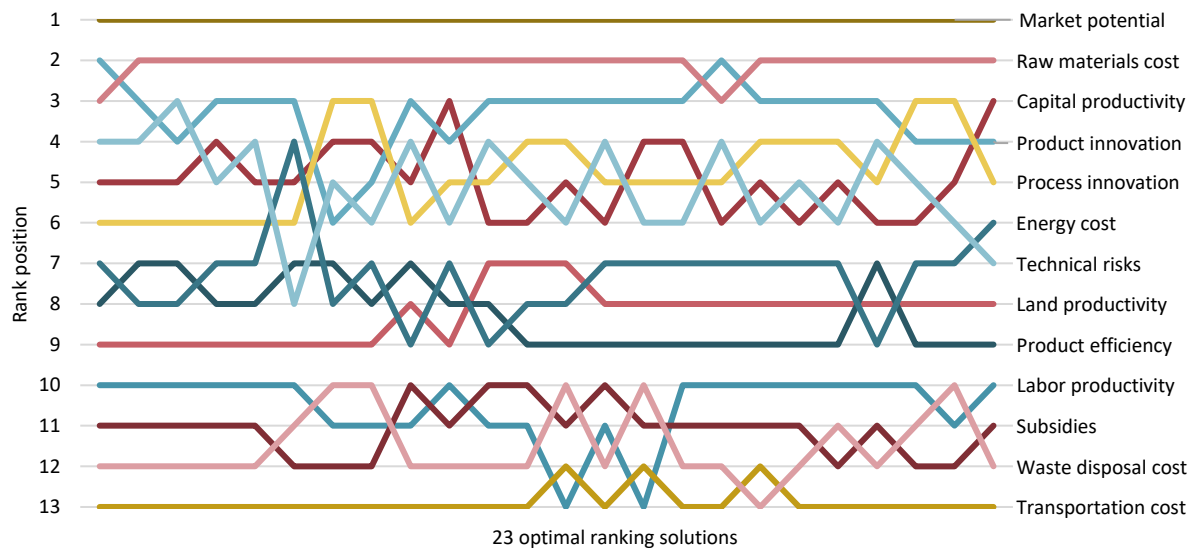


Figure 4. Optimal ranking solutions for the economic dimension (based on HB AURORA)

If the complexity of the decision problem increases, the AURORA algorithm generates a higher amount of optimal solutions with a lower median Kendall's  $\tau$ , designating a lack of consensus. Table 5 shows the corresponding rank correlation coefficients per decile. Decile 0 includes the decision maker with the lowest Kendall's  $\tau$ , i.e. the lowest agreement with the optimal solution. Decile 10 includes the decision maker with the highest Kendall's  $\tau$ , i.e. the highest agreement with the optimal solution. If consensus is compared between the three sustainability rankings, it is noted that there is relatively less consensus concerning social sustainability indicators, which is proven in this study by the high amount of optimal solutions (i.e. 974) and the relatively low median Kendall's  $\tau$  (i.e. 0.5048). At least 10% of the decision makers have a negative correlation and tend to disagree with the optimal ranking solution. Social indicators are difficult to quantify and research is limited compared to economic and environmental assessment studies (Rafiaani et al., 2018). The root problems of social data scarcity and shortage of knowledge should be tackled to increase consensus and improve social sustainability analysis. The sole optimal environmental solution with a Kendall's  $\tau$  of 0.6316 indicates that more attention in sustainability analysis is being paid to environmental indicators and experts tend to agree on the relative importance of these indicators.

	Decile										
	0	1	2	3	4	5	6	7	8	9	10
<b>Environment</b>	0,0842	0,2421	0,3158	0,4211	0,4947	0,6211	0,6421	0,6632	0,6842	0,7368	0,9158
<b>Economy</b>	-0,1282	0,2308	0,2564	0,3333	0,4615	0,5641	0,5897	0,6154	0,6667	0,7692	0,8205
<b>Society</b>	-0,1619	-0,0095	0,1429	0,2190	0,2952	0,5048	0,5429	0,5619	0,6381	0,6762	0,7714

Table 5. Kendall's  $\tau$  per decile

One optimal solution per sustainability dimension is selected based on a frequency analysis. The AURORA-based rankings, shown in Table 6, are the best-fitting results considering a consensus has to be reached between all the experts. In the next section, the ranking positions of the different indicators will be further discussed.

Environment		Economy		Society	
1	GHG emissions	1	Market potential	1	Acceptance of biobased materials
2	Raw material efficiency	2	Raw materials cost	2	Product transparency
3	End of life options	3	Product innovation	3	Job creation
4	Ecotoxicity	4	Process innovation	4	Human toxicity
5	Waste generation	5	Technical risks	5	Income levels
6	Energy efficiency	6	Capital productivity	6	Workplace accidents and illnesses
7	Natural land transformation	7	Energy cost	7	Education and training
8	Abiotic fossil depletion	8	Land productivity	8	Community support and involvement
9	Eutrophication	9	Product efficiency	9	Fatal work injuries
10	Agricultural land occupation	10	Labor productivity	10	Security measures
11	Water consumption	11	Subsidies	11	Social security
12	Organic carbon depletion	12	Waste disposal cost	12	Child labor
13	Management practices	13	Transportation cost	13	Working hours
14	Soil erosion			14	Discrimination
15	Acidification			15	Cultural heritage
16	Particular matter formation				
17	Abiotic mineral depletion				
18	Stratospheric ozone depletion				
19	Photo-oxidant formation				
20	Ionising radiation				

Table 6. Final consensus rankings of sustainability indicators (based on HB AURORA)

#### 4. DISCUSSION

The final results of the HB average ranking, HB frequency ranking and AURORA ranking, are discussed below based on literature and experts' feedback. *GHG emissions* is considered as the most relevant environmental indicator in all three ranking methods. Respondents indicate *GHG emissions* as a widely-accepted indicator with existing, elaborated calculation techniques. However, it is a common mistake to only include *GHG emissions* and generalize these results to make conclusions about environmental sustainability. Second place in the environmental ranking is covered by *raw material efficiency*. In a time with growing scarcity of natural resources, the efficient use of raw materials is crucial for environmental as well as economic sustainability (European Commission, 2012; Mantau et al., 2010). *Raw material efficiency* is directly linked with the *raw materials cost*- indicator, also ranked second in the economic sustainability prioritization. *End-of-life options* are ranked third, including the options to recycle, biodegrade or, for example, using biobased waste streams for new products, which offers a solution for the competition with food and feed in the agricultural sector. *Market potential* is ranked first for economic sustainability, which considers product price and output. According to the experts, it gives a first indication if a product is viable compared to their fossil-based counterpart or other technologies and feedstocks. For the societal domain, the top 4 indicators are ranked in a different order when comparing the three ranking methods. *Human toxicity* takes the lead when using the HB average- and frequency method, but gets ranked fourth when applying the HB AURORA-method. Within the chemical sector 'toxicity' is considered an important topic considering many chemicals are hazardous to human health and/or the environment (Eurostat, 2017b). *Product transparency*, ranked second when applying HB AURORA, is highly related with the communication strategy towards the customers. Disclosing detailed product information avoids greenwashing and builds trust, leading to potential economic advantages in the long run. Finally, *Acceptance of biobased materials* is placed first in the HB AURORA ranking. Public acceptability can pose a major barrier

towards new innovative products. The measurement of social acceptance is difficult to define as it relates to many subjective and qualitative aspects. Social acceptance can be defined by sub-indicators like *fear*, *knowledge* and *perception* (Assefa and Frostell, 2007). Nevertheless, measurement methods are limited and no case studies were found focusing on the acceptance of biobased chemicals (Van Schoubroeck et al., 2018).

Next to the top ranked indicators, it is also valuable to examine the indicators ranked at the bottom. Although respondents selected social sustainability indicators related to working conditions as relevant in the first Delphi round, an explanation given to the relatively low ranking position of *child labor*, *security measures* and *working hours* is the stringent social regulation in Europe. For example, child labor is completely banned in the European Union and might not be relevant to assess in social sustainability analysis when the entire value chain is EU based. The same argumentation is used with the valuation of the indicator *photo-oxidant formation*, better known as ‘summer smog’, which is perceived by the experts to be a more urgent matter in the metropolitan areas in Asia. However, sustainability assessment is very case specific and this general prioritization of the indicators does not mean that the attributes ranked low are not relevant in some specific biobased chemical processes. For example, although *ionising radiation* is ranked last in Table 6, it can be a crucial sustainability indicator in certain processes using radioactive materials.

In the following paragraphs, some limitations, challenges and ideas for future research are discussed. First, some methodological concerns are raised. This Delphi study uses Best-Worst Scaling which avoids scaling bias and provokes discrimination (Flynn and Marley, 2014). To avoid lengthy questions, the description of the indicators in the questionnaire is brief and to the point, which is in strong contrast with the complex nature of the research question. In some cases, this might lead to ambiguous questions and misinterpretation of the different sustainability attributes. For that reason, definitions are provided at the start of the survey and a ‘comment box’ is included in both rounds to encourage respondents to report haziness. A follow-up focus group could improve the validity of the research and gather information for the application of the selected sustainability indicators on a European case study (Morgan and Krueger, 1993).

Furthermore, the three ranking methods used in this study (i.e. HB average ranking, HB frequency ranking and HB AURORA ranking) show large similarities within the rankings, which indicates robustness in the survey results. The top and bottom ranked indicators remain stable and only minor switches between the indicators appear when changing the ranking method. In this study, the Branch-and-Bound algorithm of the AURORA method does not allow for ties. Such a constraint in the model ensures a clear-cut ranking for decision makers who have to perform assessment with a limited amount of resources. However, allowing for ties could potentially increase consensus and enable clustering of the indicators. Future research could extend the current AURORA algorithm and investigate the effects of allowing ties into the MCDA model (De Keyser and Springael, 2009)

Apart from methodological challenges, follow-up research is necessary to apply and verify the indicators for biobased chemical assessment. Current sustainability evaluations lack an inclusion of social aspects or tend to focus only on *human toxicity* (Van Schoubroeck et al., 2018). To perform a balanced sustainability analysis, the development of measurement methods for social indicators like *acceptance of biobased materials* and *product transparency* are necessary to fill the gap in current literature. Next, the indicators identified by this Delphi study are broadly defined and might include sub-indicators and be quantified in many ways. For example, *eutrophication* can be divided in *marine water*, *freshwater* or *terrestrial eutrophication*. These subdivisions create more insights and better judgement of sustainability. The performance of a case study can identify the further need for subdivisions and relevant sub-indicators. In addition, when using this prioritized set of sustainability indicators in practice, the challenge remains to include the linkages and interdependencies between

the different sustainability indicators and domains. By incorporating the interrelationships between environment, society and economy, the tradeoffs and win-wins can be discovered (Hacking and Guthrie, 2008).

Finally, this study develops a general indicator prioritization for European biobased chemicals, but a complete sustainability analysis should include as much information as possible. A prioritization can be useful when resources are limited for example when data is lacking due to a low TRL or projects in small and medium-sized enterprises (SME's). In order to adapt this general prioritization to a specific case, an iterative stakeholder process is suggested. Experts should first assess the general guideline and propose changes to confirm all the crucial indicators are included in the analysis. After a first round of indicator calculations on the specific case study, stakeholders are consulted again to evaluate the validity and completeness of the first results. The developed, general rankings in this study provide a foundation for further harmonization between practitioners of sustainability analysis, focusing on the research field of biobased chemicals.

## 5. CONCLUSION

A two-round Delphi study using Best-Worst Scaling exercises resulted in consensus rankings of sustainability indicators, specifically developed for biobased chemicals. The expert elicitation process was performed with stakeholders from the private, public and academic sector. The final rankings represent how experts elaborate on the concept of sustainability within biobased chemistry and offers a prioritization of indicators to practitioners of sustainability analysis within Europe. Three different kind of methods were used to develop a ranking of the sustainability attributes: (1) Hierarchical Bayes average ranking, (2) Hierarchical Bayes frequency ranking and (3) Hierarchical Bayes AURORA ranking. The different methodologies and outcomes are compared and the third, MCDA, method is chosen as the most appropriate ranking method, using a Branch-and-Bound algorithm to reach expert consensus. Consensus is measured by the median Kendall's  $\tau$  and proves to be positive within all three sustainability domains. The strongest consensus is measured for the environmental sustainability ranking with a median Kendall's  $\tau$  of 0.6316. The weakest consensus was found for the social sustainability ranking with a median Kendall's  $\tau$  of 0.5048.

The experts indicate *GHG emissions, market potential and acceptance of biobased materials* as the most crucial indicators for environmental, economic and social sustainability. In literature, a significant lack of societal aspects is noticed within sustainability analysis of biobased chemicals. By using the results of the MCDA performed in this study, priorities can be established for the inclusion and measurement of social aspects. Furthermore, a prioritization of indicators is useful to assign weights or select attributes when resources like time, data and money are limited or unavailable. However, reducing the amount of indicators is always a risk and makes the analysis less comprehensive and complete. Key in performing sustainability analysis is being transparent about the indicator specifications and limitations of the study. Experts therefore prefer multiple sustainability indicators over one single index.

Finally, these ranked sets of sustainability indicators provide general guidelines for indicator selection in biobased chemistry, but the relevance of different (sub)indicators might differ from case to case. Future research should apply the indicators on specific case studies in order to verify and extend a full sustainability analysis. Assessing sustainability of biobased chemicals is an essential step towards a sustainable biobased economy with environmental, economic and societal benefits over product life cycles.

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**Start**

Initialize

**Start**

Set to investigate := Set of all solutions  
Best bound for median  $\tau$  found until now := -1  
Bound for median  $\tau$  := 1  
Set of optimal solutions :=  $\emptyset$

**End**

**Repeat**

Set to investigate := Branch with highest bound for median  $\tau$  and most alternatives ranked  
 $i$  := number of alternatives ranked in chosen branch

**If**  $i < n$  **then**

$i := i + 1$

Expand the branch by adding  $i$  subbranches

**Foreach** subbranch **do**

Calculate corresponding bound

**If** bound for median  $\tau <$  best bound for median  $\tau$  found until now **then**

Remove this branch

**End if**

**End foreach**

**Else if** bound for median  $\tau >$  best bound for median  $\tau$  found until now **then**

Best bound for median  $\tau$  found until now := bound for median  $\tau$

Set of optimal solutions := {branch}

**Else if** bound for median  $\tau =$  best bound for median  $\tau$  found until now **then**

Set of optimal solutions := Set of optimal solutions  $\cup$  {branch}

**End if**

**Until** Set to investigate =  $\emptyset$

**End**

---

1 Appendix B. Sustainability indicators for biobased chemicals (input Delphi round 2)

2

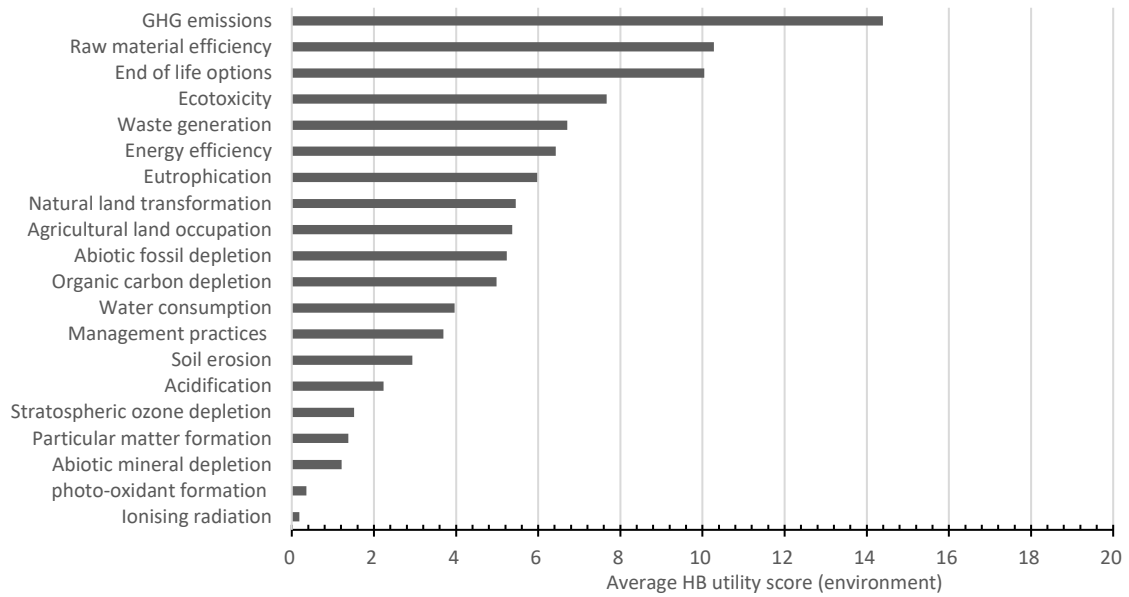
	INDICATOR	DESCRIPTION
ENVIRONMENT	Abiotic fossil depletion	Fossil resources required to produce a biobased chemical
	Abiotic mineral depletion	Mineral resources required to produce a biobased chemical
	Acidification	Emissions causing acidifying effects to the environment
	Agricultural land occupation	Amount of agricultural area occupied
	Ecotoxicity	Emissions of toxic substances to air, water and soil
	End of life options	Possibilities for recycling, composting, biodegrading, burning, ... the end product
	Energy efficiency	Amount of energy from renewable and non-renewable resources needed per biobased chemical
	Eutrophication	Emissions (including phosphor and nitrogen) that cause eutrophication of marine water, fresh water and terrestrial environment
	GHG emissions	Greenhouse gas emissions and their contribution to climate change (including biogenic carbon and direct and indirect land use change)
	Ionising radiation	Level of exposure related to releases of radioactive material to the environment
	Management practices in crop production	The type of practices used for crop production
	Natural land transformation	Amount of transformed 'natural land' area (=no human distortion)
	Organic carbon depletion	Amount of organic carbon in the soil lost
	Particular matter formation	Presence of PM10 in the air
	photo-oxidant formation	Formation of summer smog
	Raw material efficiency	Amount of raw materials needed per biobased chemical
	Soil erosion	Displacement of the upper layer of the soil
Stratospheric ozone depletion	Emissions causing depletion of the ozone layer	
Waste generation	Amount and type of waste generated (e.g. by calculating 'atom economy')	
ECONOMY	Capital productivity	Capital needed for the production per biobased chemical
	Energy cost	Cost of energy per biobased chemical
	Labor productivity	Direct and indirect labor needed for the production per biobased chemical
	Land productivity	Direct land needed for the production per biobased chemical
	Market potential	Market price and size per biobased chemical
	Process innovation	Effects on price and output of improvement of facilities, skills and technologies, etc.
	Product efficiency	Actual productivity divided by maximum productivity
	Product innovation	Effects on price and output of new products, new features, improvement of performance, etc.
	Raw materials cost	Cost of feedstock per biobased chemical
	Subsidies	Amount of subsidies per biobased chemical
	Technical risks	Risks associated directly with the supply chain activities, e.g. feedstock supply risk, infrastructure risk, etc.
	Transportation cost	Cost of transportation per biobased chemical
Waste disposal cost	Cost of waste disposal per biobased chemical	

## SOCIETY

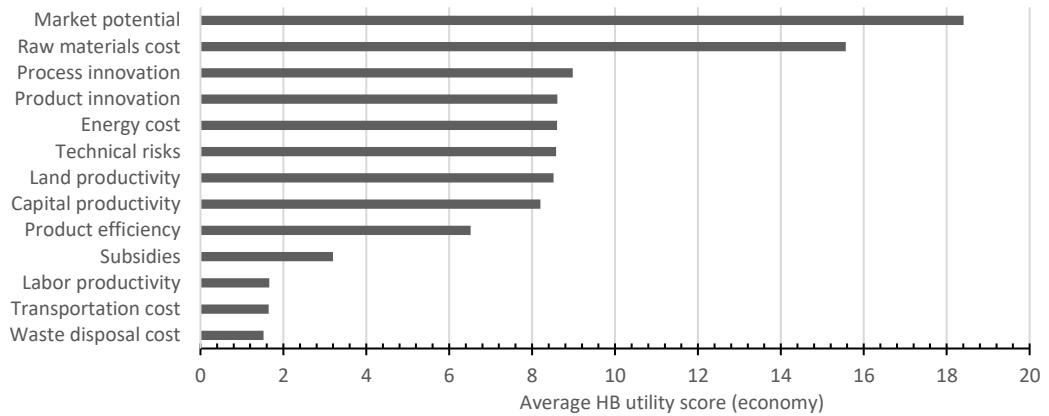
Acceptance of biobased chemicals	Perception of consumers towards the biobased chemical
Child labor	Presence of child labor
Community support and involvement	Support and involvement from the local community
Cultural heritage	Respect towards local cultural heritage (including language, religion, etc.)
Discrimination	A "fair chance" for everybody, e.g. equal payment male/female
Education and training	Education and training initiatives and opportunities
Fatal work injuries	Number of fatal work injuries
Human toxicity	Effects of toxic substances on the human environment
Income levels	Level of income of the workers
Job creation	Number of jobs created
Product transparency	Creation of an informed choice for the consumer without intent to mislead or conceal
Security measures	Security measures taken at the workplace
Social security	Compensation for retirement, disability, illness, injury, etc.
Working hours	Number of hours worked
Workplace accidents and illnesses	Number of workplace accidents and illnesses

4 Appendix C. Rankings per sustainability dimension (based on HB utility scores)

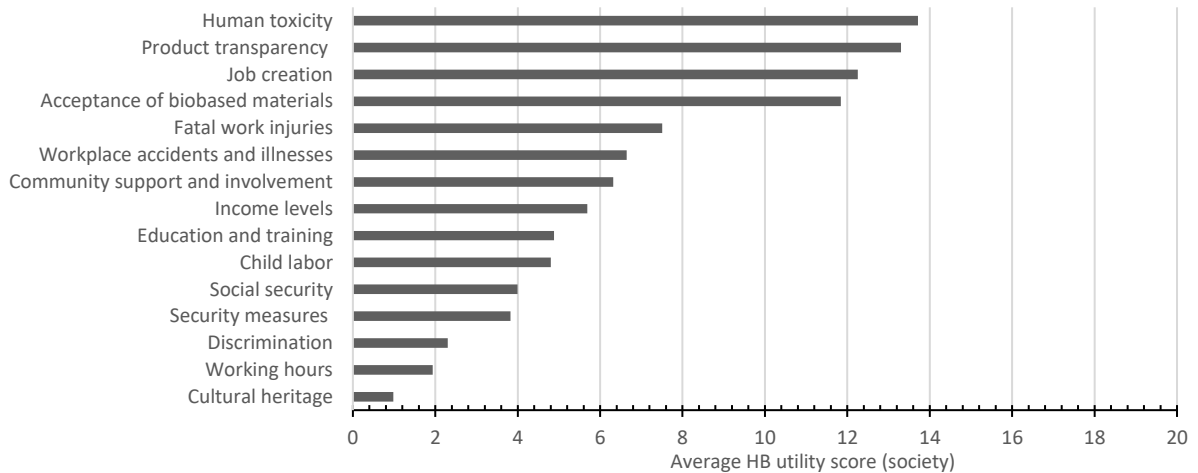
5  
6



7



8



9