

# Servicescape – Retail atmospherics



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KNOWLEDGE IN ACTION

# Introduction

## PHYSICAL ENVIRONMENTAL DIMENSIONS

- |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
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| <p><u>Ambient Conditions</u></p> <ul style="list-style-type: none"> <li>• Temperature</li> <li>• Air quality</li> <li>• Noise</li> <li>• Music</li> <li>• Odor</li> <li>• Etc.</li> </ul> <p><u>Space/Function</u></p> <ul style="list-style-type: none"> <li>• Layout</li> <li>• Equipment</li> <li>• Furnishings</li> <li>• Etc.</li> </ul> <p><u>Signs, Symbols, and Artifacts</u></p> <ul style="list-style-type: none"> <li>• Signage</li> <li>• Personal artifacts</li> <li>• Style of decor</li> <li>• Etc.</li> </ul> |
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## HOLISTIC ENVIRONMENT

Perceived Servicescape

## INTERNAL RESPONSES

- | Cognitive                                                                                                         | Emotional                                                                    | Physiological                                                                                                           |
|-------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------|
| <ul style="list-style-type: none"> <li>• Beliefs</li> <li>• Categorization</li> <li>• Symbolic meaning</li> </ul> | <ul style="list-style-type: none"> <li>• Mood</li> <li>• Attitude</li> </ul> | <ul style="list-style-type: none"> <li>• Pain</li> <li>• Comfort</li> <li>• Movement</li> <li>• Physical fit</li> </ul> |

Employee Responses

Customer Responses

- | Cognitive                                                                                                         | Emotional                                                                    | Physiological                                                                                                           |
|-------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------|
| <ul style="list-style-type: none"> <li>• Beliefs</li> <li>• Categorization</li> <li>• Symbolic meaning</li> </ul> | <ul style="list-style-type: none"> <li>• Mood</li> <li>• Attitude</li> </ul> | <ul style="list-style-type: none"> <li>• Pain</li> <li>• Comfort</li> <li>• Movement</li> <li>• Physical fit</li> </ul> |

## BEHAVIOR

- |                                                                                                                                                                                                  |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <p><u>Individual Behaviors</u></p> <ul style="list-style-type: none"> <li>• Affiliation</li> <li>• Exploration</li> <li>• Stay longer</li> <li>• Commitment</li> <li>• Carry out plan</li> </ul> |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

- |                                                                                    |
|------------------------------------------------------------------------------------|
| <p><u>Social Interactions</u></p> <p>Between and among customers and employees</p> |
|------------------------------------------------------------------------------------|

- |                                                                                                                                                                                              |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <p><u>Individual Behaviors</u></p> <ul style="list-style-type: none"> <li>• Attraction</li> <li>• Stay/explore</li> <li>• Spend money</li> <li>• Return</li> <li>• Carry out plan</li> </ul> |
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(Bitner, 1992)



# Holistic environment

- Multisensory interaction effects between atmospheric cues



- Congruent cues >> Incongruent cues

(e.g., Mattila & Wirtz, 2001; Michon & Chebat, 2004)

- Processing fluency

(e.g., Schwarz, 2004; Winkielman et al., 2003)

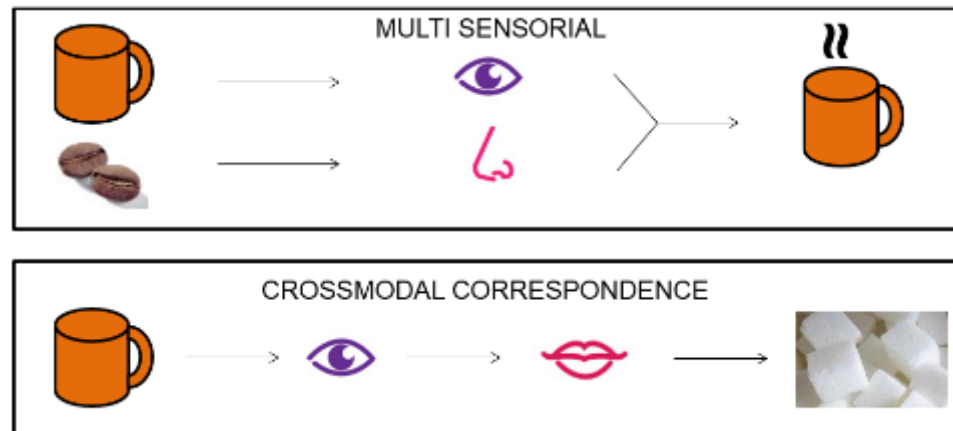
# Holistic environment

- Multisensory interaction effects between atmospheric cues
  - How to create congruity?
    - Previous research:
      - Sharing of one specific characteristic (e.g., Mattila & Wirtz, 2001)
      - Atmospheric cues are associated with diverse sensory characteristics (e.g., brightness, lightness, softness, warmth, Adams & Doucé, 2019)
      - Partial congruity is not enough to trigger positive consumer reaction (e.g., Doucé, 2022)
    - Incorporating multiple cue characteristics when choosing the appropriate atmospheric cues
      - Multisensory congruity via crossmodal correspondences

# Crossmodal congruency

- A **crossmodal correspondence (CC)** refers to the tendency of one sensory modality to be matched with another sensory modality

Spence (2012)



- **Crossmodal congruency**

Adams & Douc  (2017)

= congruency between the CC elicited by an atmospheric cue and the CC elicited by the store environment

# Crossmodal congruency index (CMCI)

= index composed of 11 bi-polar items

Star-shape	Spot-shape
Bright	Dim
Cold	Hot
Fragile	Sturdy
High	Low
Light	Dark
Light	Heavy
Loud	Quiet
Rough	Smooth
Shallow	Deep
Soft	Hard

used to inventarize on a 100 mm VAS for each dimension which CC is being elicited by a stimulus (e.g., environment, scent, music ...)

Adams & Doucé (2017)

# Crossmodal congruency score (CMCS)

= the sum of the absolute difference between the score for the two stimuli (i.e., environment and musical piece) on each dimension divided by the number of dimensions (i.e., 11)

⇒ a score between 0 and 100

The lower the score (= fewer differences)

=> the more **crossmodally congruent**

# Hypotheses

The presence of a **crossmodally congruent** atmospheric cue will lead to more positive affective, evaluative, and behavioral consumer reactions than the presence of a **crossmodally incongruent** atmospheric cue (a) or the **absence** of that cue (b).



# Crossmodal congruency in online setting

- 3 conditions
  - No music
  - Crossmodally incongruent music
  - Crossmodally congruent music
- Shopping task online store
- 243 respondents
- Dependent variables
  - (a) pleasure experienced
  - (b) arousal experienced
  - (c) store evaluation
  - (d) approach behavior
  - (e) money spent

# Selecting the musical pieces to be used

- Pretest
  - 34 respondents
  - 11 bi-polar items of CMCI
    - Online store environment
      - Fashion store
    - Musical pieces
      - 10 musical pieces
        - Pop music – equal BPM
        - Instrumental versions
      - Pleasantness and fit with fashion store
        - 7-point Likert scale

# Selecting the musical pieces to be used

- Calculating the CMCS
  - 2 musical pieces not different in pleasure and fit
    - One with the lowest possible difference
      - Dancing in the Moonlight of Toploader
    - One with the highest possible difference
      - Get lucky of Daft Punk

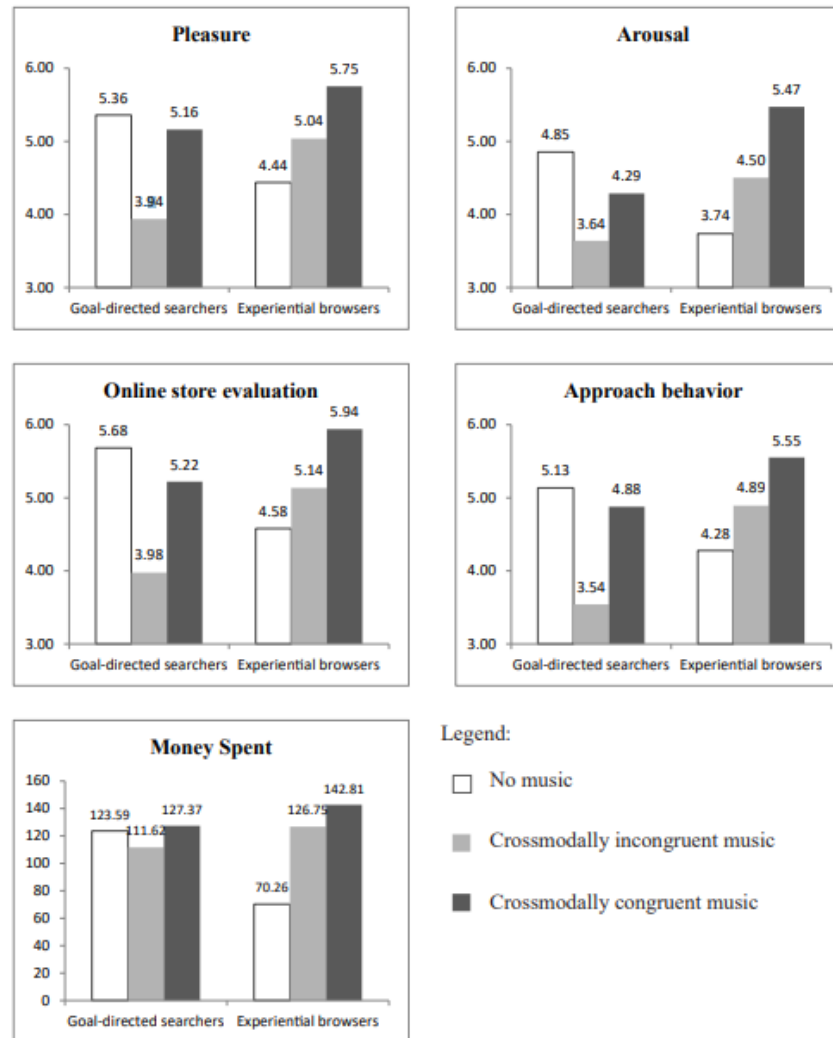


# Results of Main Study

Dependent variables	<i>F</i>	<i>p</i>	<i>M (SD)</i>		
			No music <sup>a</sup> (N = 83)	Crossmodally incongruent music <sup>b</sup> (N = 77)	Crossmodally congruent music <sup>c</sup> (N = 79)
Pleasure	14.16	< .001	4.89 <sup>c</sup> (1.26)	4.52 <sup>c</sup> (1.11)	5.48 <sup>ab</sup> (1.02)
Arousal	8.10	< .001	4.29 <sup>c</sup> (1.42)	4.10 <sup>c</sup> (1.10)	4.93 <sup>ab</sup> (1.51)
Online store evaluation	14.29	< .001	5.13 (1.21) <sup>bc</sup>	4.59 <sup>ac</sup> (1.20)	5.61 <sup>ab</sup> (1.15)
Approach behavior	12.18	< .001	4.70 <sup>c</sup> (1.25)	4.26 <sup>c</sup> (1.30)	5.24 <sup>ab</sup> (1.19)
Money spent	7.25	< .001	96.60 <sup>c</sup> (54.06)	119.67 (69.77)	135.77 <sup>a</sup> (72.94)

Bonferroni corrected post hoc tests were conducted, except for money spent (Tamhane - unequal variances). Superscripts indicate the significant difference at  $p < .05$  (in italic when  $p < .01$  and in bold when  $p < .001$ ) with the mean of the respective column.

# Moderating role of shopping goal



# Crossmodal congruency in offline setting



Adams & Doucé (2017)

# Conclusion

- Is crossmodal (in)congruency important?
  - Crossmodally congruent background music/ambient scent leads to more positive consumer reactions than
    - (a) crossmodally incongruent cue or
    - (b) the absence of that cue
  - For goal-directed shoppers: Crossmodally incongruent cue leads to more negative reactions than the absence of the cue
- For (e-)retailers:
  - Select the right atmospheric cue considering the crossmodal profile of the cue they want to add and the (online) store environment

Thank you for your attention!

Questions/Suggestions?

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