# Effect of ICT adoption on productivity



Monica Hernandez Rodriguez, Uhasselt: Diepenbeek Campus



### Introduction

- ICT investments can provide changes in technical or organizational factors
- ICT role in the firm's innovative capacity
- Link between innovative activities and productivity
- CDM model

# Research Question ©



How and to what extent do ICT investments and firm efforts impact their innovative capacity and productivity?

### Results and Discussion



- The **product innovation output** that leads to **increased** sales, is the improved product that already exists in the firm's portfolio (Turnimp20), resulting in an average increase of 7.6 %.
- The most reported process innovation, the new data process and communication systems (Inpsict), with a frequency of **52.4** %.



Have a not significant impact on product innovation models, except total R&D expenses on the product innovation new in relation to your competitor's offer (Turmar)

#### **ICT** investments

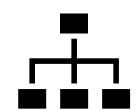


For process innovation models, ICT investments found in some cases significant effects or at least positive coefficients or elasticities

 $\ln PI = -8.481 + 15.230 \hat{T}_{urmar} + 10.858 \hat{T}_{urin} + 11.311 \hat{T}_{urung} + 11.31$  $0.862\hat{I}_{npsprd} - 0.798\hat{I}_{npsadmin} + 1.156\hat{I}_{npshrm}$ 

This result is similar to **Polder et al. (2009)** and **Khalifa (2023)** findings, where ICT investments had a higher contribution on process innovation output

### State of Art



- The role of ICT on the business model, performance, innovation, and productivity has been widely recognized by several academics and researchers (Ahn, 2002; Álvarez, 2016; Pesole, 2015)
- ICT can be considered a pivotal driver of a firm's innovative absorption capacity (Najafi-Tavani et al., 2018)
- CDM model was developed in 1998 by Crépon, Duguet, and Mairesse (Crepon et al., 1998) and comprises three equations that **link** R&D, innovation output, and productivity

## Research Methodology



- Based on an adapted CDM methodology
- Cross-section data from the **Innovation** Survey 2021, reference period of 2018-2020
  - Regression techniques: Generalized Linear
- Modeling and Multiple Linear Regression
- Software **IBM SPSS** Statistics version 28

# Conclusions



**ICT** investments found in some cases **significant impact** on process innovation models

best represents the relation between productivity

The **model that** 

intensity and innovation outputs is

 $\ln PI = -8.481 + 15.230 \hat{T}_{urmar} + 10.858 \hat{T}_{urin} + 11.311 \hat{T}_{urung} + 11.31$  $0.862\hat{I}_{nvsvrd} - 0.798\hat{I}_{nvsadmin} + 1.156\hat{I}_{npshrm}$ 

The **firm productivity** was greater **enhanced** by **product innovations** than by process innovations

## Recommendations



- To correct the endogeneity and simultaneity issues
- To **study** the **complementarity effects** and to develop studies by economic sectors
- To look for better or improved models
- To measure the individual ICT investment effect on the CDM model